

Blackpool Council

17 October 2017

To: Councillors Mrs Callow JP, G Coleman, Galley, Hunter, Matthews, Mitchell, Roberts, Ryan and Singleton.

The above members are requested to attend the:

TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE

Wednesday, 25 October 2017 at 6.00 pm
in Committee Room A, Town Hall, Blackpool

A G E N D A

1 DECLARATIONS OF INTEREST

Members are asked to declare any interests in the items under consideration and in doing so state:

- (1) the type of interest concerned; and
- (2) the nature of the interest concerned

If any member requires advice on declarations of interests, they are advised to contact the Head of Democratic Governance in advance of the meeting.

2 MINUTES OF THE LAST MEETING HELD ON 13 SEPTEMBER 2017 (Pages 1 - 6)

To agree the minutes of the last meeting held on 13 September 2017 as a true and correct record.

3 PUBLIC SPEAKING

To consider any applications from members of the public to speak at the meeting.

4 EXECUTIVE AND CABINET MEMBER DECISIONS (Pages 7 - 16)

To consider the Executive and Cabinet Member Decisions within the portfolios of the Leader of the Council and Deputy Leader of the Council, taken since the last meeting of the Committee.

- 5 FORWARD PLAN** (Pages 17 - 22)
- To consider the content of the Council's Forward Plan, November 2017 – March 2018, relating to the portfolios of the Leader of the Council and Deputy Leader of the Council.
- 6 FINANCIAL PERFORMANCE MONITORING AS AT MONTH 4 2017/2018** (Pages 23 - 74)
- To consider the level of spending against the Council's Revenue and Capital budgets for the first four months to 31 July 2017.
- 7 WASTE SERVICES AND STREET CLEANSING PERFORMANCE REPORT** (Pages 75 - 86)
- To review the performance of Waste Services and Street Cleansing, with an emphasis on headline data, statistics and performance indicators.
- 8 BUDGET SCRUTINY PANEL** (Pages 87 - 90)
- The Committee to consider the establishment of a Budget Scrutiny Panel.
- 9 SCRUTINY WORKPLAN** (Pages 91 - 98)
- To consider the Workplan and to monitor the implementation of Committee recommendations, together with any suggestions that Members may wish to make for scrutiny review topics.
- 10 DATE OF NEXT MEETING**
- To note the date and time of the next meeting as Wednesday, 13 December 2017, commencing at 6pm.

Venue information:

First floor meeting room (lift available), accessible toilets (ground floor), no-smoking building.

Other information:

For queries regarding this agenda please contact Chris Kelly, Senior Democratic Governance Adviser, Tel: 01253 477164, e-mail chris.kelly@blackpool.gov.uk

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Agenda Item 2

MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING - WEDNESDAY, 13 SEPTEMBER 2017

Present:

Councillor Hunter (in the Chair)

Councillors

G Coleman	Matthews	Ryan
Galley	Roberts	Singleton

In Attendance:

Councillor Gillian Campbell, Deputy Leader of the Council (Tourism, Economic Growth and Jobs)

Councillor Mrs Christine Wright, Cabinet Member for Housing

Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development

Mr Steve Thompson, Director of Resources

Mr Alan Cavill, Director of Place

Mr Philip Welsh, Head of Visitor Economy

Mr Val Watson, Delivery Development Officer

Mr Steve Sienkiewicz, Clerk to the Committee.

1 DECLARATIONS OF INTEREST

There were no declarations of interest on this occasion.

2 MINUTES OF THE LAST MEETING HELD ON 21 JUNE 2017

The Committee agreed that the minutes of the last meeting held on 21 June 2017 be signed by the Chairman as a true and correct record.

3 PUBLIC SPEAKING

The Committee noted that there were no applications from members of the public to speak at the meeting.

4 EXECUTIVE AND CABINET MEMBER DECISIONS

The Committee considered the Executive and Cabinet Member decisions within its remit, taken since the last meeting of the Committee.

Mr Alan Cavill, Director of Place, responded to a request from the Committee for more information around decision number PH144/2017 'Board Nomination – Growth Lancashire Ltd'. He explained that the organisation was a development of the East Lancashire Partnership and it now had a similar role for the whole of Lancashire,

**MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING -
WEDNESDAY, 13 SEPTEMBER 2017**

providing advice to business in relation to developments and grants. Blackpool had agreed to membership on trial basis for one year and Councillor Smith was the nominated Board Member. Councillor Smith added that he had not yet attended any Board meetings.

With regard to decision number EX24/2017 'Transport for the North – Incorporation as a sub-national body', the Committee asked for further details as to its longer term aspirations. Mr Cavill explained that there was a prospectus for each of the five areas in Lancashire which set out the long term goals. In relation to specific questions about Blackpool North and Blackpool South railway stations, he explained that it was hoped that this would become integrated into the tram line and possibly have a passing loop installed in order to improve its capacity and appeal. For Blackpool North, improvements would be brought about as a result of the forthcoming electrification scheme, along with developments in relation to the new franchise holder, Arriva Trains Northern.

Councillor Mrs Wright, Cabinet Member for Housing, responded to questions from the Committee in relation to decision number EX26/2017 'Allocation of Social Housing'. She explained that the consultation would be very wide reaching and the Lettings Policy was also for the Fylde and Wyre areas. All parties involved had so far indicated that they were prepared to go ahead with the plan. She also provided confirmation that the Local Connection would not be changed as a result of the developments.

The Committee agreed to note the Executive and Cabinet Member decisions.

5 FORWARD PLAN

The Committee considered the items contained within the Forward Plan, September 2017 – January 2018, relating to the portfolios of the Cabinet Members whose responsibilities fell within the remit of the Committee.

In relation to decision reference 3/2017 'Evaluation of the impact of the South Beach Selective Licensing Scheme and plans for regulation of housing in the area after the scheme ends', Councillor Wright confirmed that the scheme had ended in March 2017 and was now subject to an evaluation process. Asked when the results of that would be available, she explained that she anticipated availability around November 2017.

In connection with decision reference 21/2017 'Blackpool Airport Enterprise Zone Masterplan', the Committee asked what changes could be expected following the sale of the airport to the Council and how the airport would be operated in the future. Councillor Smith explained that the Council would have more control of the development of the Enterprise Zone going forward. Councillor Campbell added that it was too soon to have specific details regarding the operation of the airport and that more information would be provided at the next meeting of full Council.

The Committee agreed to note the Forward Plan items.

**MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING -
WEDNESDAY, 13 SEPTEMBER 2017**

6 FINANCIAL PERFORMANCE MONITORING AS AT MONTH 3 2017/2018

The Committee considered a report which detailed the level of spending against the Council's Revenue and Capital budgets for the first three months to 30 June 2017.

The report was presented by Mr Steve Thompson, Director of Resources who responded to questions from the Committee on the report's content.

In relation to Council Tax collection rates, the Committee pointed out that Blackpool had fallen behind other local authorities with whom it might be compared with in terms of deprivation levels and demographics, for example, Hull and Torbay. Asked if there was anything that could be learned from elsewhere in terms of best practice, Mr Thompson explained that as well as looking at what other Councils had been doing, the Council's Corporate Delivery Unit had been commissioned to carry out a review with a view to improvement being achieved in this area. He acknowledged that Blackpool compared unfavourably with other similar ranked Councils. He added that Blackpool had a shared service arrangement with Fylde Council and that Fylde's in-year collection rate using the same staff, systems and processes as Blackpool was 6% higher. He also pointed out that the Council Tax Reduction Scheme had had a major effect on collection levels and that other Councils had in fact increased their bottom-slice percentages. Pointing out that staffing levels in the Revenues Division had been low, Mr Thompson explained that Transformation funding was now being used to increase staff numbers which should result in an upturn in collection rates and yields.

The Committee asked about the high levels of demand within the Children's Services Directorate and whether there had been any reductions in terms of the numbers of looked after children. Mr Thompson explained that there had now been three successive months of reductions in terms of both numbers and costs.

In terms of the wider financial strategy, the Committee asked how the Council was performing in terms of the overall target. Mr Thompson suggested that although the signs were encouraging, it would be premature to make any sort of assessment at this stage.

Asked how the Business Loan Fund was performing, Mr Thompson explained that a Business Loan Fund Panel met on a monthly basis and had so far approved three loan applications. From a target of £60m this year, two thirds of that amount had been committed to date and a great deal of work was being carried out to achieve the full target. He further explained that more work would be carried out on the marketing side going forward.

In terms of rental income from the Central Business District, the Committee asked whether it was now time to consider a change in the strategy with regard to rent levels in order to attract higher levels of occupied properties. Mr Thompson explained his belief that it was important to hold the line with current rents. He spoke of the fine balance in terms of attaining a critical mass for such premium units and not devaluing them and informed the Committee that there was currently a number of expressions of interest being considered.

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Members asked about the £36.7m one-off payment made to the Lancashire County Council Pension Fund. Mr Thompson explained that Blackpool had been given an opportunity to make the payment to attract a discount in relation to the next three years' historic deficit and future service rates. The payment would benefit both the Pension Fund and the Council's Revenue Fund.

The Committee asked whether the reduction in the Education Services Grant within the Children's Services Directorate was fair in relation to Blackpool. Mr Thompson explained that the grant levels had been reduced across the country and was therefore not unique to Blackpool.

The Committee agreed to note the report.

Background papers: None.

7 COUNCIL PLAN PERFORMANCE REPORT Q1 2017/2018 - VISITOR AND CULTURAL ECONOMY

The Committee considered a report which outlined performance against the Council Plan 2015-2020 in relation to the theme of Visitor and Cultural Economy.

Mr Philip Welsh, Head of Visitor Economy responded to questions from the Committee in connection with the report. Asked about the number of visitors who stayed overnight in the resort for more than one night, he agreed to find out that information and report back in due course.

The Committee discussed the wording of the report, particularly around the visitor numbers growth rates over the last three years. Mr Welsh acknowledged the Committee's request for a more simplified set of figures to be applied within future reports.

The Committee asked for more details about the Blackpool Resort Pass, with Members expressing their thoughts that it was one of the main incentives for encouraging people to stay for longer than a one day visit in the resort. Mr Welsh explained the duration and benefits of the pass, as well as the different versions that were available in terms of accessing visitor attractions at reduced rates.

The Committee agreed to note the report.

Background papers: None.

8 TOURISM PERFORMANCE REPORT

Following a suggestion by Councillor Campbell, Members agreed that it was not the optimum time of year to be considering this report, particularly as the resort was just entering into the Illuminations period.

**MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING -
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The Committee agreed:

1. To defer consideration of this item.
2. To amend the Committee Workplan for this report to be considered in December 2017 and then again in June 2018.

Background papers: None.

9 PARKING SERVICES PERFORMANCE REPORT

The Committee considered a report which provided information on the performance data of Council owned and managed car parks and on street parking for 2016/2017, together with a certain amount of information relating to the first four months of the 2017/2018 period.

The Committee asked whether the reduction in car park spaces due to other developments would have an impact on the target figures. Councillor Smith explained that there were real concerns as a result of the developments and that the Council was looking for opportunities where spaces could be maximised and therefore revenue maintained or increased, going forward.

Members asked questions about the proposed improvements to Bank Street car park and whether there had been any progress on the plans to demolish a building to provide a better link to the town centre. Mr Cavill explained that Network Rail had agreed to the works being carried out, although it was necessary to wait until the line blockade had commenced in November before works could start. He added that the car park should be provided with an entrance from High Street in 2018.

The Committee agreed to note the report.

10 SCRUTINY WORKPLAN

The Committee considered its Workplan for the remainder of the current Municipal Year. The Chairman explained that it was a flexible, working document and he was open to suggestions from Members for Workplan items at any time.

The Committee agreed to note the content of the Workplan and to make the amendment as agreed in relation to agenda item 8 of this report.

Background papers: None.

11 DATE OF NEXT MEETING

The Committee agreed to note the date of the next meeting as Wednesday, 25 October 2017, at 6.00pm.

**MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING -
WEDNESDAY, 13 SEPTEMBER 2017**

Chairman

(The meeting ended at 18:50)

Any queries regarding these minutes, please contact:

Chris Kelly, Acting Scrutiny Manager

Tel: 01253 477164

E-mail: chris.kelly@blackpool.gov.uk

Report to:	TOURISM, RESOURCES AND ECONOMY SCRUTINY COMMITTEE
Relevant Officer:	Sharon Davis, Scrutiny Manager
Date of Meeting	25 October 2017

EXECUTIVE AND CABINET MEMBER DECISIONS

1.0 Purpose of the report:

- 1.1 The Committee to consider the Executive and Cabinet Member decisions within the portfolios of the Leader of the Council, Deputy Leader of the Council and Cabinet Member for Projects and Partnerships, taken since the last meeting of the Committee.

2.0 Recommendation(s):

- 2.1 Members will have the opportunity to question the Leader of the Council or the relevant Cabinet Member in relation to the decisions taken.

3.0 Reasons for recommendation(s):

- 3.1 To ensure that the opportunity is given for all Executive and Cabinet Member decisions to be scrutinised and held to account.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? N/A

- 3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

- 4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool".

5.0 Background Information

5.1 Attached at the appendix to this report is a summary of the decisions taken, which have been circulated to Members previously.

5.2 This report is presented to ensure Members are provided with a timely update on the decisions taken by the Executive and Cabinet Members. It provides a process where the Committee can raise questions and a response be provided.

5.3 Members are encouraged to seek updates on decisions and will have the opportunity to raise any issues.

5.4 Witnesses/representatives

5.4.1 The following Cabinet Members are responsible for the decisions taken in this report and have been invited to attend the meeting:

- Councillor Simon Blackburn, Leader of the Council
- Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development.

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 4 (a) Summary of Executive and Cabinet Member decisions taken.

6.0 Legal considerations:

6.1 None.

7.0 Human Resources considerations:

7.1 None.

8.0 Equalities considerations:

8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>ACQUISITION OF PROPERTY AT BLACKPOOL AIRPORT ENTERPRISE ZONE- NORTHERN ZONE The Cabinet Member agreed as an urgent decision the recommendation outlined namely:</p> <ol style="list-style-type: none"> To acquire two plots of land from the receivers of Mar Properties/Blackpool Airport 2 Limited which are within Blackpool Airport Enterprise Zone totalling circa 7.2 acres in the sum of £200,000. 	<p>To authorise the acquisition of two plots of vacant land at Blackpool Airport Enterprise Zone.</p>	<p>PH49/2017</p>	<p>25 August 2017</p>	<p>Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development</p>
<p>ACQUISITION OF PROPERTY AT BLACKPOOL AIRPORT The Cabinet Member agreed as an urgent decision the recommendation listed namely:</p> <ol style="list-style-type: none"> To acquire a plot of land totalling 20 acres from the receivers of Mar Properties within the boundary of Blackpool Airport in the sum of £395,000. 	<p>To authorise the acquisition of a parcel of vacant land at Blackpool Airport and adjacent to Blackpool Airport Enterprise Zone totalling 20 acres.</p>	<p>PH50/2017</p>	<p>25 August 2017</p>	<p>Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development</p>
<p>PROVISION OF LOAN FINANCE TO BLACKPOOL TRANSPORT SERVICES LIMITED The Executive agreed the recommendation as outlined namely:</p> <ol style="list-style-type: none"> To Prudentially Borrow up to £16.2m over a term of 10 years to lend to Blackpool Transport Services Limited. To offer Blackpool Transport Services Limited a loan facility of up to £16.2m. It is intended to phase the release of the funds to cover the purchase of 20 double buses in October 	<p>To seek approval for the Council to make a loan to Blackpool Transport Services Limited (BTSL) who wish to replace 72 time-expired buses with new vehicles using finance provide by the Council.</p>	<p>EX28/2017</p>	<p>11 September 2017</p>	<p>Councillor Simon Blackburn, Leader of the Council</p>

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>2017 (£4,659,000), 4 buses in March 2018 (£934,000), 18 buses in October 2018 (£2,997,000), 15 buses in March 2019 (£3,558,000), 15 buses in March 2020 (£3,635,000), and sundry depot assets (totalling £217,000). Each loan would be repaid over ten years with 120 monthly payments. The requested loan facility also includes a £200,000 contingency to allow for price change over the life of the renewal programme.</p> <p>3. To offer Blackpool Transport Services Limited a short-term facility of up to £1,000,000 for two months after each drawdown in order to manage cash flow in respect of the VAT payable on the transaction.</p>				

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>WINTER GARDENS CONFERENCE AND EXHIBITION CENTRE</p> <p>The Executive agreed the recommendations as outlined namely:</p> <ol style="list-style-type: none"> 1. That the principles in delivering the remaining stages of the Blackpool Conference and Exhibition Centre project are agreed. 2. That the Director of Place be provided with delegated authority to complete the delivery of the scheme to include the completion of all due diligence associated with the project. That authority is provided to complete the project funding package through debt finance in the form of Prudential Borrowing. 	<p>To agree in principle the remaining stages in the delivery of the Blackpool Conference and Exhibition Centre project as set out in this report.</p> <p>To seek delegated authority allowing the Director of Place to progress the scheme to completion.</p> <p>To request authority to complete the project funding package through debt finance in the form of Prudential Borrowing, as detailed in the financial appendix to this report.</p>	EX29/2017	11 September 2017	Councillor Simon Blackburn, Leader of the Council
<p>MADAME TUSSAUDS ATTRACTION BUSINESS DEVELOPMENT</p> <p>The Executive agreed the recommendations as outlined namely:</p> <ol style="list-style-type: none"> 1. That the principles in delivering the Madame Tussauds attraction project are agreed. 2. That the Director of Place be provided with delegated authority to complete the delivery of the scheme as set out in this report, to include the completion of all due diligence associated with the project. 3. That authority is provided to Prudentially Borrow to fund this scheme. 	<p>To agree in principle the development of the Madame Tussauds attraction.</p> <p>To seek delegated authority allowing the Director of Place to progress the scheme to completion to include signing of the associated agreement on behalf of Blackpool Council.</p> <p>To request authority to prudentially borrow to fund this scheme.</p>	EX30/2017	11 September 2017	Councillor Simon Blackburn, Leader of the Council

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>TOWN CENTRE INVESTMENT The Executive resolved as follows:</p> <ol style="list-style-type: none"> 1. That under Section 100 (A) of the Local Government Act 1972, the public be excluded from the Executive meeting during consideration of this item on the grounds that it would involve the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Act, namely information relating to the financial or business affairs of any particular person. 2. To enter into negotiations regarding the leases, sub-leases and other agreements required to facilitate the development as outlined in the confidential report to the Executive. 3. Subject to the financial limits outlined in the report considered by the Executive, for the authority to complete the relevant leases and authorise any payments to make the scheme viable to be delegated to the Chief Executive after consultation with the Leader of the Council. 	To enter into negotiations to facilitate a development within the town centre.	EX32/2017	11 September 2017	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
<p>INVESTMENT IN SUPPORT OF BLACKPOOL AIRPORT ENTERPRISE ZONE The Executive resolved as follows as an urgent decision:</p> <ol style="list-style-type: none"> 1. That under Section 100 (A) of the Local 	To consider the purchase of Blackpool Airport by means of the purchase of 100% of the issued share capital in Regional and City Airports (Blackpool) Holdings Limited and associated subsidiary companies from Balfour Beatty	EX33/2017	11 September 2017	Councillor Simon Blackburn, Leader of the Council

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>Government Act 1972, the public be excluded from the Executive meeting during consideration of this item on the grounds that it would involve the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Act, namely information relating to the financial or business affairs of any particular person.</p> <p>2. That the Council acquires all ordinary shares in Regional and City Airports (Blackpool) Holdings Limited and associated subsidiary companies.</p> <p>3. The Council to pay £4,250,000 (plus VAT if applicable) to Balfour Beatty Infrastructure Investments Ltd for 100% of the issued share capital in Regional and City Airports (Blackpool) Holdings Ltd and incur additional acquisition costs estimated to be in the region of £250,000.</p> <p>4. That the purchase of the issued 14,000,000 ordinary shares in Regional and City Airports (Blackpool) Holdings Ltd to be completed on the 12 September 2017.</p> <p>5. That the Chief Executive, after consultation with the Leader of the Council, be authorised to nominate the appointment of Directors and Company Secretary in respect of Regional and City Airports (Blackpool) Holdings Limited and associated subsidiary companies or any new company structure.</p> <p>6. That the Chief Executive be required to present</p>	<p>Infrastructure Investments Limited.</p>			

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>a further report setting out proposals for the subsequent operation, promotion and development of Blackpool Airport, in support of the delivery of Blackpool Airport Enterprise Zone, including a long term business plan for the Airport.</p>				
<p>ICT/DIGITAL STRATEGY 2017-2022 The Executive agreed the recommendations as outlined namely:</p> <p>Page 16</p> <ol style="list-style-type: none"> 1. To adopt the proposed ICT/Digital Strategy. 2. To note the linkages between the Council's two main priorities and how digital technologies can support and enable their delivery. 3. To note the risk of how Blackpool could be left behind other destinations and towns without a strategy and investment in this area. 	<p>To consider the final version of a new ICT/Digital Strategy to enable Blackpool and the Council to benefit from developments in digital technologies in support of the wider Council Plan.</p>	<p>EX34/2017</p>	<p>9 October 2017</p>	<p>Councillor Simon Blackburn, Leader of the Council</p>

Report to:	TOURISM, RESOURCES AND ECONOMY SCRUTINY COMMITTEE
Relevant Officer:	Sharon Davis, Scrutiny Manager.
Date of Meeting	25 October 2017

FORWARD PLAN

1.0 Purpose of the report:

1.1 The Committee to consider the content of the Council's Forward Plan November 2017 to March 2018, relating to the portfolios of the Leader of the Council, Deputy Leader of the Council and Cabinet Member for Projects and Partnerships.

2.0 Recommendation(s):

2.1 Members will have the opportunity to question the Leader of the Council and / or the relevant Cabinet Member in relation to items contained within the Forward Plan within the portfolios of the Leader of the Council and Deputy Leader of the Council.

2.2 Members will have the opportunity to consider whether any of the items should be subjected to pre-decision scrutiny. In so doing, account should be taken of any requests or observations made by the relevant Cabinet Member.

3.0 Reasons for recommendation(s):

3.1 To enable the opportunity for pre-decision scrutiny of the Forward Plan items.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? N/A

3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool"

5.0 Background Information

5.1 The Forward Plan is prepared by the Leader of the Council to cover a period of four months and has effect from the first working day of any month. It is updated on a monthly basis and subsequent plans cover a period beginning with the first working day of the second month covered in the preceding plan.

5.2 The Forward Plan contains matters which the Leader has reason to believe will be subject of a key decision to be taken either by the Executive, a Committee of the Executive, individual Cabinet Members, or Officers.

5.3 Attached at Appendix 5 (a) is a list of items contained in the current Forward Plan. Further details appertaining to each item is contained in the Forward Plan, which has been forwarded to all members separately.

5.6 Witnesses/representatives

5.6.1 The following Cabinet Members are responsible for the Forward Plan items in this report and have been invited to attend the meeting:

- Councillor Simon Blackburn, Leader of the Council
- Councillor Gillian Campbell, Deputy Leader of the Council
- Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
- Councillor Mrs Christine Wright, Cabinet Member for Housing.

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 5 (a) – Summary of items contained within Forward Plan November 2017 to March 2018.

6.0 Legal considerations:

6.1 None.

7.0 Human Resources considerations:

7.1 None.

8.0 Equalities considerations:

8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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EXECUTIVE FORWARD PLAN - SUMMARY OF KEY DECISIONS

(NOVEMBER 2017 TO MARCH 2018)

Anticipated Date of Decision	Matter for Decision	Decision Reference	Decision Taker	Relevant Cabinet Member
December 2017	Evaluation of the impact of the South Beach Selective Licensing scheme and plans for regulation of housing in the area after the scheme ends.	3/2017	Executive	Cllr Mrs Wright
November 2017	Blackpool Local Transport Plan 2017-2022.	7/2017	Council	Cllr Campbell
November 2017	Applications for Business Loans above £500,000.	8/2017	Executive	Cllr Blackburn
January 2018	Consideration of a new Housing Strategy for Blackpool.	19/2017	Executive	Cllr Mrs Wright
November 2017	To agree the adoption of the revised Holiday Accommodation Supplementary Planning Document.	20/2017	Executive	Cllr Smith
December 2017	Blackpool Airport Enterprise Zone Masterplan.	21/2017	Executive	Cllr Smith
November 2017	To agree strategic acquisitions in or adjoining the Enterprise Zone	22/2017	Executive	Cllr Smith
November 2017	Town Centre Investment	24/2017	Executive	Cllr Smith
January 2018	Council Tax Reduction Scheme 2018/2019	26/2017	Council	Cllr Blackburn
February 2018	To consider and recommend approval of the Council's Capital Programme 2018/2019 – 2020/2021.	27/2017	Council	Cllr Blackburn
February 2018	To consider and recommend approval of the Council's Revenue Budget for the financial year 1 April 2018 to 31 March 2019.	28/2017	Council	Cllr Blackburn

Anticipated Date of Decision	Matter for Decision	Decision Reference	Decision Taker	Relevant Cabinet Member
February 2018	To consider and recommend approval of the level of Council Tax for the financial year 1 April 2018 to 31 March 2019.	29/2017	Council	Cllr Blackburn
February 2018	To consider the level of rents and service charges to be made in connection with Housing Revenue Account dwellings during 2018/19.	30/2017	Council	Cllr Mrs Wright
February 2018	To consider and approve adoption of the Council's Treasury Management and Investment Strategies for the financial year 1 April 2018 to 31 March 2019.	31/2017	Council	Cllr Blackburn

Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Steve Thompson, Director of Resources
Date of Meeting	25 October 2017

FINANCIAL PERFORMANCE MONITORING AS AT MONTH 4 2017/2018

1.0 Purpose of the report:

1.1 To consider the level of spending against the Council's Revenue and Capital budgets for the first four months to 31 July 2017.

2.0 Recommendation(s):

2.1 To consider the report and to identify any further issues for scrutiny as appropriate.

3.0 Reasons for recommendation(s):

3.1 To ensure financial performance against the Council's Revenue and Capital Budget is kept under review by members.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? Yes

3.3 Other alternative options to be considered:

Not applicable.

4.0 Council Priority:

4.1 The relevant Council Priority is 'The economy: Maximising growth and opportunity across Blackpool.'

5.0 Background Information

5.1 This report is the standard monthly financial performance monitoring report, which sets out the summary revenue budget position for the Council and its individual directorates for month 4, the period April 2017 – July 2017, together with an outlook for the remainder of the year. The report is complemented with an assessment of progress to date against the Council's latest capital programme.

5.2 The report was considered by the Executive at its meeting of 9 October 2017. Committee Members are advised that the Executive agreed:

1) To note the report.

2) To continue to lobby Government along with other local authorities facing similar pressures and the Local Government Association for more funding to cope with the mounting demand and new burdens presenting in Children's Services.

3) To require the respective directors and Director of Resources to continue to closely monitor and manage service financial and operational performances, specifically Children's Services, Strategic Leisure Assets, Treasury Management/Business Loans Fund and Parking Services.

Does the information submitted include any exempt information?

No

List of Appendices:

Report

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6.0 Legal considerations:

6.1 None.

7.0 Human Resources considerations:

7.1 None

8.0 Equalities considerations:

8.1 An Equalities Impact Assessment was produced as a part of the budget setting process and remains relevant.

9.0 Financial considerations:

9.1 See reports and appendices to this report.

10.0 Risk management considerations:

10.1 Impact of financial performance on Council balances. Financial performance against approved Revenue and Capital budgets.

11.0 Ethical considerations:

11.1 None

12.0 Internal/ External Consultation undertaken:

12.1 None

13.0 Background papers:

13.1 None

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BLACKPOOL COUNCIL
REPORT
of the
DIRECTOR OF RESOURCES
to the
EXECUTIVE
9th OCTOBER 2017

FINANCIAL PERFORMANCE MONITORING AS AT MONTH 4 2017/18

1. Introduction

- 1.1 This report is the standard monthly financial performance monitoring report, which sets out the summary revenue budget position for the Council and its individual directorates for the first 4 months of 2017/18, i.e. the period to 31st July 2017, together with an outlook for the remainder of the year. The report is complemented with an assessment of performance to date of balances and reserves, income collection, the Council's latest Capital Programme and statements relating to Cash Flow Summary and Balance Sheet Summary.

2. Report Format

- 2.1 Separate reports have been prepared for each of the Council's core areas of responsibility:
- Appendix 3a - Chief Executive
 - Appendix 3b - Governance and Partnership Services
 - Appendix 3b/c - Ward Budgets
 - Appendix 3d - Resources
 - Appendix 3e - Places
 - Appendix 3f - Strategic Leisure Assets
 - Appendix 3g - Community and Environmental Services
 - Appendix 3h - Adult Services
 - Appendix 3i - Children's Services
 - Appendix 3j - Public Health
 - Appendix 3k - Budgets Outside the Cash Limit.

These incorporate summary financial statements which continue to be prepared on a full accruals basis and focus on the forecast revenue outturns for 2017/18. There is an accompanying narrative to explain any areas of significant variance from budget and to highlight any areas of potential pressure along with action plans agreed with service managers to address them.

2.2 The combined effect of the directorates' financial performances is aggregated in a summary financial statement at Appendix 1 which mirrors the Council's Revenue Budget Book. This summary allows proactive month-on-month monitoring of the Council's forecast working balances to be undertaken to ensure appropriate and prudent levels are maintained. Appendix 2 highlights on a 12-month rolling basis those services which trip the designated overspending reporting threshold.

3. Directorates' Budget Performance

3.1 As a supportive measure to give services every chance to deliver a break-even budget, the Executive agreed at its meeting on 19th June 2017 to write-off all service overspends and carry forward the 2016/17 underspend of £287k on Ward Budgets.

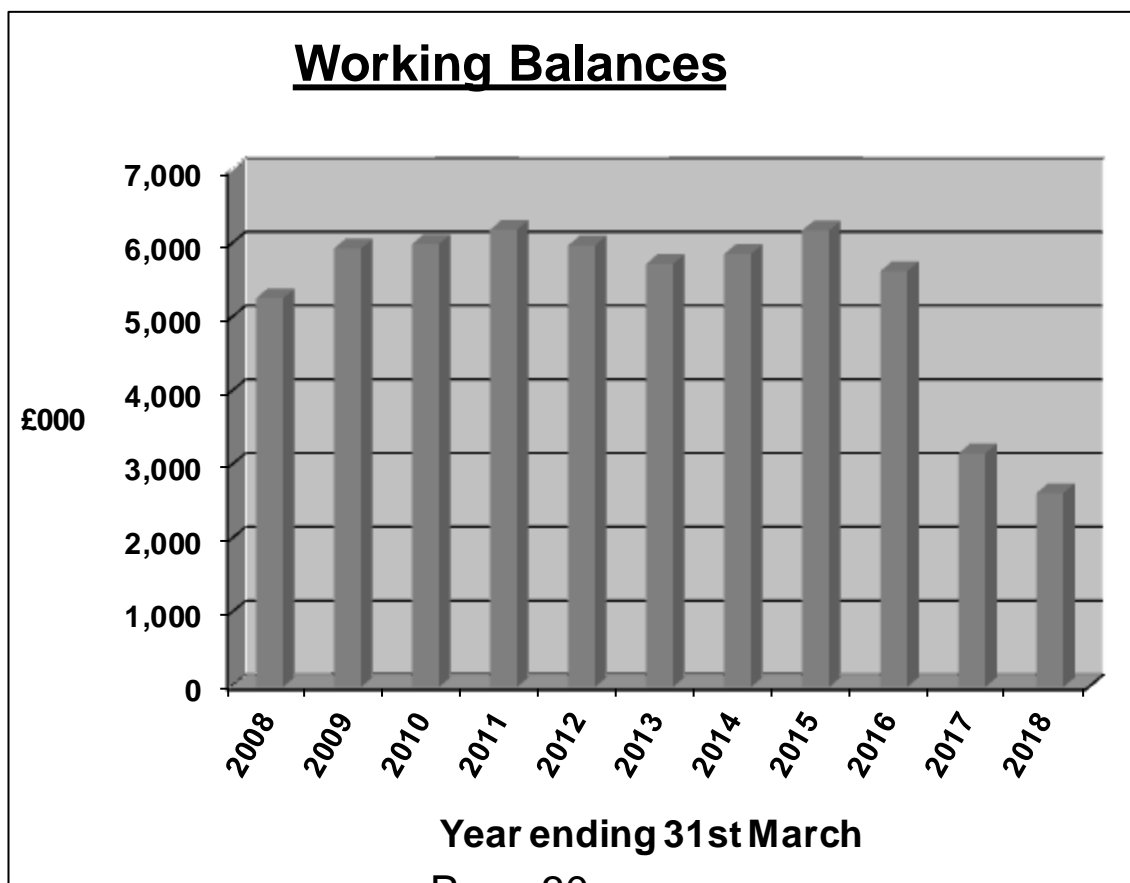
3.2 The impacts of directorates' revenue budget performance and progress in achieving planned savings fall upon the Council's working balances. The main areas accounting for the month 4 forecast overspend of £3,538k for 2017/18 are summarised below:-

Directorate	Service	Forecast Variance £000
Children's Services	An overspend of £4,208k is forecast. Children's Social Care is forecast to overspend by £3,956k, mainly due to increases in the numbers since budgets were set by almost 10% to 542 and average placement cost of Looked After Children (LAC) due to lack of capacity in the market along with more complex care needs. There are overspends in the Education Services Grant of £175k due to the loss of funding arising from the grant ceasing from September 2017 although this is partly offset by a transitional grant and Education of £161k predominately relating to the SEN Transport Service and partly due to the savings target which is forecast not to be achieved. Children's Safeguarding is forecasting an overspend of £48k due to the cost of agency staff in place to manage the extremely high number of LAC and child protection cases. A number of solutions to try and mitigate the cost pressures are being implemented. Developments include the recent introduction of an 'edge of care' model through the reconfiguration of Argosy children's home based on a model established in Blackburn and the launch of the Blackpool Young People's Service in July 2017 which will enable young people to be more effectively helped to prevent the need for higher level service interventions. The PAUSE project, which seeks to reduce multiple removals of children at birth from families, is in the implementation stage and should ultimately help to reduce the number of new-born admissions into the care system. A new procedure has been introduced whereby all new admissions into care must be approved by the Senior Service Manager and in cases where the child is 12 years or over, by the Director	4,208

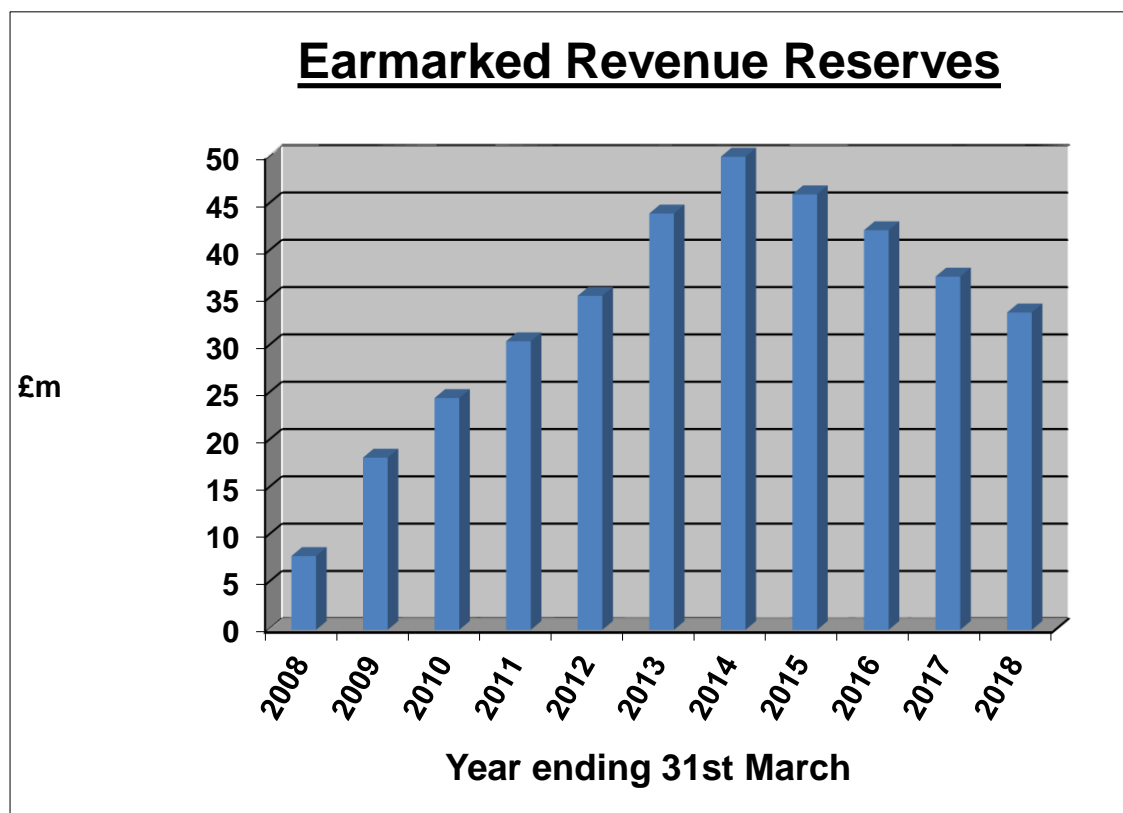
	<p>of Children’s Services. There is also a new demand management strategy in place which is reducing the total number of admissions into care each month. A new Commissioning role has been created, the purpose of which will be to scrutinise and challenge the cost of the most expensive external placements and review the options for stepping children down into more affordable provision. The Independent Placement Overview panel now meets on a weekly basis and an additional Panel has been introduced for the short-term to review placements for LAC who are 16 years or over.</p>	
Budgets Outside the Cash Limit	<p>An overspend of £1,027k is forecast. Treasury Management is forecasting an overspend of £547k. The Council is currently using temporary borrowing to finance Prudentially-funded capital expenditure and the resultant saving partially offsets the Business Loans Fund which has a savings target of £1,800k. Parking Services is £544k down mainly due to the delay in implementing ‘on-street parking’ schemes, loss of parking spaces and prudential borrowing costs. Concessionary Fares are forecasting a pressure of £70k mainly due to the ongoing pressure arising from increased bus and tram patronage. The cost to the Council of supporting the Subsidiary Companies is an underspend of £134k due to the reducing balance payback of prudentially-borrowed schemes.</p>	1,027
Places	<p>An overspend of £275k is forecast. Growing Places has a pressure of £92k mainly due to pressures in Planning. Other pressures are mainly due to reduced income in both Cultural Services and Visitor Economy.</p>	275
Resources	<p>An overspend of £265k is forecast. Property Services is forecasting a £195k overspend based on the current pace of property rationalisation and pressure from rental income within the Central Business District. Other pressures are mainly due to savings targets that are not fully met yet.</p>	265
Strategic Leisure Assets	<p>Strategic Leisure Assets is forecasting a £878k pressure. In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves. The forecast a cumulative deficit as at 31st March 2018 is £6,307k. This incorporates the increased debt financing costs associated with both the former Tower Lounge development and essential Tower steel structure renewal, together with increased marketing costs and revised income profile. The Leisure Assets portfolio is currently forecast to break-even, in-year, during 2021/22.</p>	Net nil

Community and Environmental Services	An underspend of £2k is forecast. The £856k PFI Grant is no longer available and is being considered along with Lancashire County Council in the review of the operation of the recycling plants, with the risk being covered against the specific Waste PFI reserve in 2017/18.	(2)
Governance and Partnership Services	An underspend of £230k is forecast. This is due to a combination of service demand and a forecast underspend on Wards.	(230)
Adult Services	An underspend of £474k is forecast. Adult Commissioning Placements are forecasting an underspend of £352k as a result of releasing one-off income and unallocated accruals, offset by in-year planned slippage of the Housing Related Support savings target. The remaining underspends are mainly due to staffing.	(474)
Contingencies /Reserves	Review of Contingencies and Reserves and calculated release in part to General Fund. The Contingency line includes corporate savings that are managed centrally e.g. £1.5m Procurement saving. Corporate Leadership Team are reviewing all services and savings targets which includes a review of all vacant posts, discretionary spend and how some services are delivered to drive out this forecast underspend.	(1,531)
Total		3,538

3.3 The graph on the page below shows the impact on the level of Council working balances in-year together with the last 10 years' year-end balances for comparison:



3.4 Whilst the Council maintains working balances to address any in-year volatilities, it also maintains a number of Earmarked Revenue Reserves for such longer-term commitments as future Private Finance Initiative payments and uncertainties within the new Localised Business Rate system. In order to present a complete picture of the Council’s financial standing an equivalent graph to that of working balances is shown below:



4. Directorate Budget Savings Performance

4.1 As at 31st July 2017 74% of the 2017/18 savings target has been delivered. The full-year forecast predicts that 81% (81% last month) will be achieved by the year-end, which takes into account anticipated pressures and savings.

4.2 The full-year effect of the 2017/18 savings in 2018/19 amounts to 65% of the 2017/18 target which reflects the non-recurrent savings and recurrent in-year pressures/savings.

5. Collection Rates

5.1 Council Tax

At the end of month 4 the amount collected for Council Tax (excluding Police and Fire precepts) was £17.4m and the collection rate was 34.2%. This compares to £16.3m and 33.8% at the same point in 2016/17. The increase of 0.4% compared to the previous year equates to £0.2m. The amount collected has actually risen by £1.1m and the movement of £0.9m is mainly due to increases in both the Council Tax rate and base.

In the light of the reductions in discount and the introduction of the Local Council Tax Reduction Scheme the target collection rate is still 97.5% over a 4-year collection period as approved on 25th January 2016 as part of the setting of the Council Tax Base for 2016/17.

5.2 Council Tax Reduction Scheme (CTRS)

The Council Tax Reduction Scheme was introduced on 1st April 2013. The Scheme ensures that support to pensioners continues at existing levels. Working-age claimants are means-tested to establish entitlement and a percentage reduction (currently 27.11%) is applied at the end of the assessment to establish the level of support provided. From 1st April 2017 the scheme was amended so that certain vulnerable groups would have the 27.11% reduced to 13.56%. This has the effect of reducing the amount to be collected.

At the end of month 4 the amount collected (excluding Police and Fire precepts) in respect of the Council Tax Reduction Scheme and Council Tax for those who have to pay CTRS, either for the first time or in addition to a proportion of their Council Tax, was £0.85m and the collection rate was 22.6%. This compares to £0.98m and 22.2% at the same point in 2016/17.

The likely impact for 2017/18 is that the underlying rate of collection of Council Tax Reduction Scheme will be under greater pressure than 2016/17 due to accumulated arrears and limits on the amount that can be recovered from Attachment of Benefits.

5.3 Business Rates

Prior to 1st April 2013 Business Rate income was collected by billing authorities on behalf of central government and then redistributed among all local authorities and police authorities as part of Formula Grant. From 1st April 2013 the income relating to Blackpool is shared between central government (50%), the Council (49%) and the Fire Authority (1%). Consequential adjustments were made to the Formula Grant equivalent.

At the end of month 4 the amount collected for Business Rates was £17.1m and the collection rate was 33.2%. This compares to £18.5m and 33.8% at the same point in 2016/17. The reduction of 0.6% compared to the previous year equates to £0.4m, though changes in both the Business Rate multiplier and base (due to the Revaluation in April 2017) have made negative contributions of £1.0m, offset by a compensating increase to the NDR Top-up amount. The Council's share of business rate yield continues at 49%.

From April 2014 Business Ratepayers have been entitled to elect to pay by 12 monthly instalments instead of over 10 months. This has allowed businesses more time to pay. However, over 350 business rate summonses were issued in July.

The unaudited Business Rate cumulative deficit as at 31st March 2017 is £785k. The Council's share of this is £385k (49%).

6. Capital Monitoring Performance

- 6.1 All active capital schemes have been included within Appendix 4. The purpose is to present the overall position of capital spend. The schemes are shown individually where total scheme budget is greater than £500k and grouped as "other schemes" otherwise. As in previous financial years the emphasis regarding capital monitoring will be on scheme variance rather than in-year progress since many schemes cross financial years such as the major housing developments. Therefore, some degree of flexibility for the management of slippage is necessary in order to balance the overall capital programme each year to the funding allocations available.

6.2 The report includes the capital programme at month 4. The figures have changed significantly from month 3 as this represented the programme approved by the Executive in February 2017. Since that date a number of additional schemes have been approved and are now included.

6.3 As at month 4 an overall nil variance on capital schemes is anticipated.

7. Summary Cash Flow Statement

7.1 As part of the reporting format for this financial year a summary cash flow statement is included at Appendix 5. This provides a comparison of the actual cash receipts and payments compared to forecast for 2017/18.

7.2 During the first 4 months of the year, the Council's net cashflow has resulted in fluctuations in short-term net investment/borrowing balances. However, overall temporary borrowing has increased since 31st March 2017 mainly due to a £36.7m up-front payment to the Lancashire County Pension Fund. The Council is currently using temporary borrowing to finance prudentially-funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the treasury team is delaying taking any new long-term borrowing to fund planned capital expenditure. As a result the delay in taking new long-term borrowing means that interest charges are lower than expected. In contrast, the take-up of loans from the recently expanded Business Loans Fund is slower than anticipated and this means that an adverse variance is currently forecast for 2017/18.

8. Summary Balance Sheet

8.1 In order to provide a complete picture of the Council's financial performance, Appendix 6 provides a snapshot of the General Fund balance sheet as at the end of month 4. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors, as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payment Policy.

8.2 Over the 4-month period, there has been an increase in cash and cash equivalents of £6.8m and an increase in short-term borrowing of £25.8m, which in the main reflects borrowing in advance at low interest rates to fund the capital programme.

9. Conclusions and Recommendations

9.1 Between the 6 years 2011/12 – 2016/17 the Council planned for and delivered Budget savings of £118.5m on a controllable Revenue Budget of some £300m. This reflects one of the highest cuts per head of population across local authorities in England and in an environment of growing demands upon services as commensurate of an authority with such recognised pockets of significant deprivation.

9.2 The Medium-term Financial Sustainability Strategy 2016/17 – 2021/22 always identified 2017/18 as the critical financial year to navigate, being the last of the very high Budget gap years to bridge and following 6 years of significant erosion of resources. This is now proving to be the case.

- 9.3 This is a slight worsening of the position compared to month 3 by £63k. Working balances are estimated to fall by £3,538k against the budgeted position over the year. This fall is in the context of the unaudited, adjusted working balances at the start of the year of £6,166k.
- 9.4 By far the Council's biggest financial risk and pressure is the demand growth in Children's Social Care. This is not unique to Blackpool – Local Government Association (LGA) research as recent as 9th August 2017 concluded that "Children's services are at breaking point (nationally) with 75% of councils overspending to keep vital protections in place". The review found that in 2015/16 councils surpassed their children's social care budgets by £605m in order to protect children at immediate risk of harm. 172,290 children in England and Wales were subject to child protection inquiries in 2015/16, compared to 71,800 in 2005/06 – a 140% increase in just 10 years. The equivalent figure for Blackpool is more than double this increase at 328%.
- 9.5 If this forecast position became the actual outturn, then in accordance with the Council's Financial Procedure Rules within its Constitution, the forecast revenue outturn 2017/18 within this report contravenes the second of the two specific conditions that excess spending does not:
1. exceed 1% (= £4.2m) of the authority's total gross revenue expenditure; or
 2. have the effect of reducing the authority's Working Balances below 50% of their normal target level (= £3.0m).

In the context of £34m of Earmarked Revenue Reserves and with 8 months of the financial year remaining there should still be sufficient opportunity to improve the position such that Working Balances of at least £3.0m are reached, but action is being taken immediately. Revised service and financial plans are underway, including the review of non-essential spend and delays to filling non-front line vacancies.

- 9.6 The Executive is asked:
- i) to note the report;
 - ii) to continue to lobby Government along with other local authorities facing similar pressures and the LGA for more funding to cope with the mounting demand and new burdens presenting in Children's Services; and
 - iii) to require the respective directors and Director of Resources to continue to closely monitor and manage service financial and operational performances, specifically Children's Services, Strategic Leisure Assets, Treasury Management/Business Loans Fund and Parking Services.

Steve Thompson
Director of Resources

21st September 2017

Blackpool Council

Revenue summary - budget, actual and forecast:

BLACKPOOL COUNCIL							2016/17 (UNDER)/OVER SPEND B/FWD £000
FORECAST GENERAL FUND POSITION AS AT 31 MARCH 2018							
SUMMARY							
APP.	GENERAL FUND NET REQUIREMENTS	BUDGET	EXPENDITURE		VARIANCE		
		ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUL £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
3(a)	CHIEF EXECUTIVE	741	626	115	741	-	-
3(b)	GOVERNANCE & PARTNERSHIP SERVICES	1,623	1,099	544	1,643	20	-
3(b/c)	WARD BUDGETS	557	57	250	307	(250)	(287)
3(d)	RESOURCES	3,942	(4,328)	8,535	4,207	265	-
3(e)	PLACES	3,603	305	3,573	3,878	275	-
3(f)	STRATEGIC LEISURE ASSETS	(190)	(3,243)	3,931	688	878	-
3(g)	COMMUNITY & ENVIRONMENTAL SERVICES	42,428	1,067	41,359	42,426	(2)	-
3(h)	ADULT SERVICES	48,157	11,015	36,668	47,683	(474)	-
3(i)	CHILDREN'S SERVICES	38,770	5,245	37,733	42,978	4,208	-
3(j)	PUBLIC HEALTH	23	3,762	(3,739)	23	-	-
3(k)	BUDGETS OUTSIDE THE CASH LIMIT	14,082	3,777	11,332	15,109	1,027	-
	CAPITAL CHARGES	(28,979)	(9,660)	(19,319)	(28,979)	-	-
	NET COST OF SERVICES:	124,757	9,722	120,982	130,704	5,947	(287)
	CONTRIBUTIONS:						
	- TO / (FROM) RESERVES	(4,185)	-	(5,171)	(5,171)	(986)	
	- 2016/17 SERVICE UNDERSPENDS	(287)	-	(287)	(287)	-	
	- REVENUE CONSEQUENCES OF CAPITAL	185	-	185	185	-	
	CONTINGENCIES	(289)	-	(1,712)	(1,712)	(1,423)	
	NW REGIONAL FLOOD DEFENCE LEVY	67	-	67	67	-	
	CONTRIBUTIONS, etc.	(4,509)	-	(6,918)	(6,918)	(2,409)	
	TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS	120,248	9,722	114,064	123,786	3,538	
	ADDED TO/(TAKEN FROM) BALANCES	-	-	(3,538)	(3,538)	(3,538)	
	NET REQUIREMENT AFTER WORKING BALANCES	120,248	9,722	110,526	120,248	-	
GENERAL BALANCES AS AT 1st APRIL 2017							6,166
In-year (reduction in) / addition to General Fund Working Balances							(3,538)
ESTIMATED UNEARMARKED WORKING BALANCES AS AT 31st MARCH 2018							2,628

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	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1	Blackpool Council															
2																
3	Schedule of Service forecast annual overspendings over the last 12 months															
4																
5																
6																
7	Directorate	Service	Scrutiny Committee		Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	July
8			Report		2016	2016	2016	2016	2016	2017	2017	2017	2017	2017	2017	2017
9					£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
10																
11	CHILDREN'S SERVICES	CHILDREN'S SOCIAL CARE			3,357	3,861	3,939	4,534	4,918	5,432	5,916	5,916			3,926	3,956
12	STRATEGIC LEISURE ASSETS	STRATEGIC LEISURE ASSETS			668	668	668	668	668	668	618	618			878	878
13	RESOURCES	PROPERTY SERVICES			495	481	283	272	147	158	180	180			155	195
14	CHILDREN'S SERVICES	EDUCATION SERVICES GRANT			83	83	83	83	83	83					175	175
15	CHILDREN'S SERVICES	EDUCATION				240	213	154	75						153	161
16	PLACES	CULTURAL SERVICES			148										103	103
17	PLACES	GROWING PLACES			93	93	93		200	200	195	195			92	92
18	RESOURCES	REVENUES & EXCHEQUER SERVICES													95	88
19	PLACES	VISITOR ECONOMY			200	260	260	380	380	380	212	212			80	80
20	ADULT SERVICES	ADULT SAFEGUARDING			158	158	157	156	155	137	143	143				-
21	GOVERNANCE & PARTNERSHIP SERVICES	LIFE EVENTS & CUSTOMER CARE							102	102	219	219				-
22	COMMUNITY & ENVIRONMENTAL SERVICES	STREET CLEANSING AND WASTE			106											-
23	COMMUNITY & ENVIRONMENTAL SERVICES	HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES									88	88				-
24	COMMUNITY & ENVIRONMENTAL SERVICES	INTEGRATED TRANSPORT								101						-
64		Sub Total			5,308	5,844	5,696	6,247	6,728	7,261	7,571	7,571	-	-	5,657	5,728
66		Transfer to Earmarked Reserves (note 3)			(668)	(668)	(668)	(668)	(668)	(668)	(618)	(618)	-	-	(878)	(878)
67		Other General Fund (under) / overspends			(1,760)	(2,000)	(2,400)	(2,444)	(3,257)	(3,805)	(4,483)	(4,483)	-	-	(1,304)	(1,312)
68																
69																
70																
71		Total			2,880	3,176	2,628	3,135	2,803	2,788	2,470	2,470	-	-	3,475	3,538
72																
73																
74	Notes:															
75																
76	1. The Executive of 11th February 2004 approved a process whereby services which trip a ceiling for overspending against budget of £75,000 or 1.5% of net budget where															
77	the controllable budget exceeds £5m are required to be highlighted within this monthly budgetary control report. They are required to develop and submit a recovery plan															
78	over a period not exceeding 3 years which is to be approved by the respective Portfolio Holder. The services tripping this threshold are listed above together with their															
79	respective financial performance over a 12-month rolling basis for comparison of progress being made.															
80																
81	2. The Strategic Leisure Assets overspend reflects the in-year position.															
82																
83	3. In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves.															
84																

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Blackpool Council - Chief Executive

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUL £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
CHIEF EXECUTIVE						
NET EXPENDITURE						
CHIEF EXECUTIVE	601	166	435	601	-	-
HUMAN RESOURCES, ORGANISATION AND WORKFORCE DEVELOPMENT	50	315	(265)	50	-	-
CORPORATE DELIVERY UNIT	90	145	(55)	90	-	-
TOTALS	741	626	115	741	-	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within the Chief Executive's Directorate against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 4 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year.

This Directorate now includes the School Improvement Data Team transferred from Children's Services to the Corporate Delivery Unit.

The Directorate is forecasting a break-even position for 2017/18.

Budget Holder – Mr N Jack, Chief Executive

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Blackpool Council – Governance and Partnership Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUL £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
GOVERNANCE & PARTNERSHIP SERVICES						
NET EXPENDITURE						
DEMOCRATIC GOVERNANCE	2,046	863	1,183	2,046	-	-
CORPORATE LEGAL SERVICES	20	222	(202)	20	-	-
LIFE EVENTS & CUSTOMER CARE	(443)	14	(437)	(423)	20	-
GOVERNANCE & PARTNERSHIP SERVICES	1,623	1,099	544	1,643	20	-
WARDS	557	57	250	307	(250)	(287)
TOTALS	2,180	1,156	794	1,950	(230)	(287)

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within Governance and Partnership Services against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 4 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the head of service.

Democratic Governance Service

The Democratic Governance Service is forecasting a break-even position for 2017/18.

Corporate Legal Services

This service is currently forecasting a break-even position.

Life Events & Customer Care

This service, which used to be called Registration and Bereavement Services, is forecasting a pressure of £20k. This is due to the current forecast level of income and staffing pressures within the Registrars and Cremation services.

Ward Budgets

Ward budgets are expected to underspend in 2017/18.

Budget Holder - Mr M Towers, Director of Governance and Partnership Services.

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Blackpool Council
Ward Budgets
2017/18
Month 4

Wards

Ward	Councillors	Total No. of Requisitions Submitted	No. of Requisitions Approved	No. Awaiting Approval	Total No. of Requisitions Completed	Total 2017-18 Budget	Budget Committed to <u>Approved</u> Schemes	Remaining 2017-18 Budget
Anchorsholme Ward BC1001	Cllr. Galley Cllr. A Williams	3	3	0	0	£33,860.71	£7,600.00	£26,260.71
Bispham Ward BC1002	Cllr. Clapham Cllr. Maycock	3	3	0	0	£18,970.88	£5,775.58	£13,195.30
Bloomfield Ward BC1003	Cllr. Cain Cllr. Hobson	4	4	0	1	£21,607.99	£4,691.95	£16,916.04
Brunswick Ward BC1004	Cllr. Blackburn Cllr. G Coleman	2	2	0	0	£43,502.55	£2,199.80	£41,302.75
Claremont Ward BC1005	Cllr. I Taylor Cllr. L Williams	4	4	0	0	£17,686.86	£5,547.57	£12,139.29
Clifton Ward BC1006	Cllr. Hutton Cllr. L Taylor	9	9	0	0	£26,909.39	£10,928.94	£15,980.45
Greenlands Ward BC1007	Cllr. Ryan Cllr. Mrs Wright	7	7	0	6	£44,818.81	£5,809.59	£39,009.22
Hawes Side Ward BC1008	Cllr. D Coleman Cllr. Critchley	5	5	0	0	£34,145.90	£6,574.64	£27,571.26
Highfield Ward BC1009	Cllr. Mrs Henderson MBE Cllr. Hunter	2	2	0	0	£32,074.75	£1,534.80	£30,539.95
Ingthorpe Ward BC1010	Cllr. Cross Cllr. Rowson	3	3	0	0	£38,621.69	£12,731.06	£25,890.63
Layton Ward BC1011	Cllr. Mrs Benson Cllr. Mitchell	2	2	0	0	£15,822.52	£6,250.00	£9,572.52
Marton Ward BC1012	Cllr. Singleton Cllr. Elmes	5	5	0	0	£27,902.68	£8,202.73	£19,699.95
Norbreck Ward BC1013	Cllr. Callow Cllr. Mrs Callow	3	3	0	0	£15,220.91	£5,199.40	£10,021.51
Park Ward BC1014	Cllr. Campbell Cllr. Kirkland	4	4	0	0	£35,494.79	£6,977.44	£28,517.35
Squires Gate Ward BC1015	Cllr. Cox Cllr. Humphreys	2	2	0	0	£19,861.41	£5,178.15	£14,683.26
Stanley Ward BC1016	Cllr. Roberts Cllr. Stansfield	2	2	0	0	£41,566.00	£496.94	£41,069.06
Talbot Ward BC1017	Cllr. I Coleman Cllr. Smith	0	0	0	0	£32,503.85	£0.00	£32,503.85
Tyldesley Ward BC1018	Cllr. Collett Cllr. Matthews	2	2	0	0	£37,587.71	£1,277.14	£36,310.57
Victoria Ward BC1019	Cllr. Jackson Cllr. Owen	5	5	0	0	£31,458.31	£10,417.14	£21,041.17
Warbreck Ward BC1020	Cllr. Scott Cllr. Mrs Scott	1	1	0	0	£31,785.91	£1,033.50	£30,752.41
Waterloo Ward BC1021	Cllr. O'Hara Cllr. Robertson BEM	4	4	0	0	£30,680.00	£10,305.00	£20,375.00

Ward Totals	72	72	0	7	£632,083.62	£118,731.37	£513,352.25
Unallocated Budget	-	-	-	-	-£30,000.00	£0.00	-£30,000.00
Income Budget	-	-	-	-	-£45,000.00	£0.00	-£45,000.00
Area Ward Totals	72	72	0	7	£557,083.62	£118,731.37	£438,352.25

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Blackpool Council - Resources

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR-JUL £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
RESOURCES						
NET EXPENDITURE						
PROCUREMENT & PROJECTS	141	126	(15)	111	(30)	-
BENEFITS	(949)	(2,751)	1,797	(954)	(5)	-
REVENUES & EXCHEQUER SERVICES	1,205	147	1,146	1,293	88	-
CUSTOMER FIRST	28	305	(277)	28	-	-
ICT SERVICES	410	855	(445)	410	-	-
ACCOUNTANCY	52	494	(436)	58	6	-
RISK SERVICES	72	174	(91)	83	11	-
PROPERTY SERVICES (Incl. INVESTMENT PORTFOLIO)	2,983	(3,678)	6,856	3,178	195	-
TOTAL RESOURCES	3,942	(4,328)	8,535	4,207	265	-

Commentary on the key issues:

Directorate Summary - basis

- The Revenue summary (above) lists the outturn projection for each individual service within Resources against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 4 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Procurement and Projects

- The favourable variance of £30k is due to an over-achievement against current and prior years' savings targets in respect of staff savings and additional income.

Benefits

- The Benefits service is forecasting a favourable variance of £5k on a gross budget of £3.8m. Whilst new claims processing times have recently increased due to staff vacancies, the overall processing time for new claims for Housing Benefit, new claims for Council Tax Reduction and changes in circumstances notifications is 19 days; this is within the current target of 21 days.

Revenues and Exchequer Services

- Revenues and Exchequer Services is forecasting an overspend of £88k. This is in part due to a service re-structure in 2017/18 within the Revenues Service and a long standing income pressure in Payroll. It is anticipated that a review of the supplies and services and unbudgeted income receivable will reduce the overspend.

Customer First

- Customer First will fully meet their savings target in-year.

ICT Services

- ICT is forecasting to achieve its savings target and break-even on a gross budget of £4.4m.

Accountancy

- Accountancy is forecasting to achieve its savings target.

Risk Services

- Risk Services are forecasting a £43k budget pressure but additional income is being pursued which could offset the pressure to £11k.

Property Services (incl. Investment Portfolio)

- Property Services is forecasting an overspend of £195k. This projection is based on the current pace of property rationalisation. There is also a forecast pressure from rental income within the Central Business District until all units are filled and any rent-free periods lapse.

Summary of the revenue forecast

After 4 months of the financial year, Resources is forecasting a £265k overspend. The Directorate continues to operate on the basis of not filling staff vacancies other than in exceptional circumstances.

Budget Holder - Mr S Thompson, Director of Resources

Blackpool Council – Places

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR-JUL £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
PLACES						
NET EXPENDITURE						
CULTURAL SERVICES	44	(1,546)	1,693	147	103	-
ECONOMIC DEVELOPMENT	238	(1,279)	1,517	238	-	-
GROWING PLACES	442	2,120	(1,586)	534	92	-
VISITOR ECONOMY	2,879	1,010	1,949	2,959	80	-
TOTALS	3,603	305	3,573	3,878	275	-

Commentary on the key issues:

Directorate Summary – basis

The Revenue summary (above) lists the outturn projection for each individual service within the Places Directorate against their respective, currently approved, revenue budget. The forecast outturn of £275k overspend is based upon actual financial performance for the first 4 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Cultural Services

This service is expecting a £103k overspend. This is due to income pressures in the Grundy Art Gallery.

Growing Places

This service is expecting a £92k overspend by the year-end. This is due to pressures in Planning. £20k of this pressure relates to the delay in Central Government agreeing the annual increase in planning fees, the rest is historic staffing pressure.

Visitor Economy

This service is expecting a £80k overspend by the year-end. The Illuminations service is forecasting an overspend of £30k due to the saving put forward regarding additional income from digital advertising which will not now happen in 2017/18. Visit Blackpool is also forecasting an overspend of £50k due to events expecting to come in over budget.

Budget Holder – Mr A Cavill, Director of Place

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Blackpool Council – Strategic Leisure Assets

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR- JUL £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
STRATEGIC LEISURE ASSETS						
NET EXPENDITURE						
STRATEGIC LEISURE ASSETS	(190)	(3,243)	3,931	688	878	-
TOTALS	(190)	(3,243)	3,931	688	878	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for the Service against its respective, currently approved, revenue budget. The forecast outturn is based upon actual financial performance for the first 4 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the head of service.

Key Issues

The Leisure Asset portfolio projected outturn for 2017/18 is currently £878k, taking the forecast cumulative deficit as at 2017/18 year-end to £6,307k. This position incorporates the increased debt financing costs associated with both the former Tower Lounge development and essential Tower steel structure renewal, together with increased marketing costs and revised income profile.

The Leisure Asset portfolio is currently forecast to break-even, in-year, during 2021/22.

In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves.

Budget Holder – Mr A Cavill, Director of Place

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Blackpool Council – Community and Environmental Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUL £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
COMMUNITY & ENVIRONMENTAL SERVICES						
NET EXPENDITURE						
BUSINESS SERVICES	253	408	(178)	230	(23)	-
LEISURE AND CATERING	3,088	953	2,178	3,131	43	-
PUBLIC PROTECTION	135	(1,656)	1,814	158	23	-
HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	15,418	(315)	15,707	15,392	(26)	-
STREET CLEANSING AND WASTE	18,462	488	17,980	18,468	6	-
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	4,419	353	4,066	4,419	-	-
INTEGRATED TRANSPORT	653	836	(208)	628	(25)	-
TOTALS	42,428	1,067	41,359	42,426	(2)	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within Community and Environmental Services against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 4 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Business Services

There is a £23k surplus due to additional funding taken from reserve to assist in funding pressures across the Directorate.

Leisure and Catering

There is a forecast pressure of £43k on income across the service. Catering Services faced a £115k pressure due to 5 schools leaving the service, which has had to be carefully managed through the budget management process. The service will be reconfigured to address the ongoing pressure from the loss of business.

Public Protection

There is a £23k pressure on Public Protection due to income.

Highways and Traffic Management Services

There is a £26k surplus due to additional scheme income.

Street Cleansing and Waste

Street Cleansing and Waste is £6k over budget due to pressures on disposal costs and income at the HWRC.

The £856k PFI Grant is no longer available and is being considered along with Lancashire County Council in the review of the operation of the recycling plants, with the risk being covered against the specific Waste PFI reserve in 2017/18.

Integrated Transport

Vehicle Maintenance continues to make a small surplus following the RPI uplift.

Conclusion – Community and Environmental Services financial position

As at the end of month 4 the Community and Environmental Services Directorate is forecasting an overall underspend of £2k for the financial year to March 2018 as detailed above. The pressure due to the loss of the Waste PFI grant has been offset against reserves in 2017/18.

Budget Holder - Mr J Blackledge, Director of Community and Environmental Services

Blackpool Council - Adult Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR-JUL £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
ADULT SERVICES						
BETTER CARE FUND POOLED BUDGET						
BLACKPOOL COUNCIL	17,774	4,319	13,455	17,774	-	-
BLACKPOOL CCG	6,974	2,325	4,649	6,974	-	-
TOTAL GROSS EXPENDITURE	24,748	6,644	18,104	24,748	-	-
BLACKPOOL COUNCIL - BCF GRANT	(7,385)	(2,462)	(4,923)	(7,385)	-	-
BLACKPOOL COUNCIL - CORE BUDGET	(1,713)	(571)	(1,142)	(1,713)	-	-
BLACKPOOL CCG	(15,650)	(5,217)	(10,433)	(15,650)	-	-
TOTAL CONTRIBUTIONS	(24,748)	(8,250)	(16,498)	(24,748)	-	-
CARRY FORWARD OF BETTER CARE FUND	-	-	-	-	-	-
BETTER CARE FUND POOLED BUDGET NET EXPENDITURE	-	(1,606)	1,606	-	-	-
NET EXPENDITURE						
BETTER CARE FUND	1,713	526	1,187	1,713	-	-
ADULT SOCIAL CARE	4,176	2,029	2,161	4,190	14	-
CARE & SUPPORT	3,291	2,690	553	3,243	(48)	-
COMMISSIONING & CONTRACTS TEAM	820	79	700	779	(41)	-
ADULT COMMISSIONING PLACEMENTS	37,496	7,486	29,658	37,144	(352)	-
ADULT SAFEGUARDING	661	(189)	803	614	(47)	-
TOTAL COUNCIL FUNDED SERVICES	48,157	12,621	35,062	47,683	(474)	-
TOTAL ADULTS SERVICES	48,157	11,015	36,668	47,683	(474)	-

Commentary on the key issues:

Directorate Summary – basis

- The Revenue summary (above) lists the latest outturn projection for each individual service within the Adult Services Directorate against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 4 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Better Care Fund

- The Better Care Fund (BCF) is a programme spanning both the NHS and local government which seeks to join-up health and care services, so that people can manage their own health and wellbeing, and live independently in their communities for as long as possible. A requirement of the programme is that Blackpool Council and Blackpool Clinical Commissioning Group (CCG) pool budgets via a section 75 agreement for these shared services. The value of the pooled budget has increased from £17.4m in 2016/17 to £24.7m in 2017/18 mainly as a result of the Improved Better Care Fund (iBCF) grant announced in the Spring 2017 budget.

Adult Commissioning Placements (Social Care Packages)

- The Adult Commissioning Placements Budget is forecasting a £352k underspend as a result of releasing one-off income and unallocated accruals, offset by in-year planned slippage of the Housing Related Support savings target.

Commissioning & Contracts Team

- Commissioning & Contracts is currently forecast to be £41k underspent on their staffing budget as a result of integrating the commissioning team with Blackpool CCG.

Care & Support

- Care & Support is currently forecasting an underspend of £48k due to the time taken to recruit to the new Extra Support Resilience team.

Adult Social Care

- Adult Social Care is currently forecast to be £14k overspent.

Adult Safeguarding

- The Adult Safeguarding Division is forecasting an underspend of £47k on their staffing budget due to the vacant Principal Social Worker Post.

Summary of the Adult Services financial position

As at the end of July 2017 the Adult Services Directorate is forecasting an overall underspend of £474k for the financial year to March 2018 on a gross budget of £73m.

Budget Holder – K Smith, Director of Adult Services

Blackpool Council – Children’s Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUL £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER)/ OVER £000	
CHILDREN'S SERVICES						
NET EXPENDITURE						
LOCAL SCHOOLS BUDGET - ISB	78,154	6,849	71,305	78,154	-	-
LOCAL SCHOOLS BUDGET - NON DELEGATED	223	132	91	223	-	-
EDUCATION	26,794	6,335	20,425	26,760	(34)	-
EARLY HELP FOR CHILDREN AND FAMILIES	50	29	13	42	(8)	-
BUSINESS SUPPORT AND RESOURCES	454	141	313	454	-	-
DEDICATED SCHOOL GRANT	(106,501)	(15,750)	(90,696)	(106,446)	55	-
CARRY FORWARD OF DSG	(174)	-	(187)	(187)	(13)	-
TOTAL DSG FUNDED SERVICES	(1,000)	(2,264)	1,264	(1,000)	-	-
CHILDREN'S SERVICES DEPRECIATION	3,236	-	3,236	3,236	-	-
EDUCATION	2,747	(325)	3,233	2,908	161	-
EARLY HELP FOR CHILDREN AND FAMILIES	4,758	(1,604)	6,274	4,670	(88)	-
CHILDREN'S SOCIAL CARE	26,580	8,587	21,949	30,536	3,956	-
CHILDREN'S SAFEGUARDING	1,477	175	1,350	1,525	48	-
BUSINESS SUPPORT AND RESOURCES	1,481	769	686	1,455	(26)	-
LOCAL SERVICES SUPPORT GRANT	-	(6)	(12)	(18)	(18)	-
EDUCATION SERVICES GRANT	(509)	(87)	(247)	(334)	175	-
TOTAL COUNCIL FUNDED SERVICES	39,770	7,509	36,469	43,978	4,208	-
TOTAL CHILDREN'S SERVICES	38,770	5,245	37,733	42,978	4,208	-

Commentary on the key issues:

Directorate Summary – basis

- The Revenue summary (above) lists the latest outturn projection for each individual service within the Children’s Services Directorate against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 4 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Dedicated Schools Grant Funded Services

- The Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved through the Individual School Budget (ISB), together with centrally-retained pupil-related services as listed in the revenue summary. Any under or overspends against services funded by the DSG will be carried forward to 2018/19 and, in the case of overspends, become the first call on the grant in that year.

Education

- The overspend in the Education division predominantly relates to the SEN Transport service, and is partly due to demand pressures and also due to the savings target that has been applied in the current year but is not forecast to be achieved.

Children's Social Care

- Children's Social Care is forecasting an overspend of £3.956m, primarily due to a significant increase in the numbers of Looked After Children (LAC) since budgets were set. At this point, numbers were around 500, which still represented the highest LAC per 10,000 population nationally. However, numbers continued to rise and had reached an all-time high of 529 by 31st March 2017, increasing further to 542 by the end of July 2017. Lack of capacity in the market along with more complex care needs have also increased unit costs.
- A number of solutions to try and mitigate the cost pressures around LAC are being implemented. Developments include the recent introduction of an 'edge of care' model through the reconfiguration of Argosy children's home; the model this is based upon has been used in Blackburn and has created savings of £750k per year for that authority. Blackpool Young People's Service (previously known as the Vulnerable Adolescent Hub) was launched in July 2017, and will enable services to work more effectively with young people to prevent the need for higher level service interventions.
- The PAUSE project, which seeks to reduce multiple removals of children at birth from families, is in the implementation stage, and should ultimately help to reduce the number of new-born admissions into the care system.
- A procedure has been introduced whereby all new admissions into care must be approved by the Senior Service Manager and, in those cases where the child is 12 years or over, by the Director of Children's Services, and following the implementation of a new demand strategy the total number of admissions into care each month is reducing. In addition, a new Commissioning role has been created, the purpose of which will be to scrutinise and challenge the cost of the most expensive external placements, and review the options for stepping children down into more affordable provision. This post was appointed to during August 2017.
- The Independent Placement Overview Panel now meets on a weekly basis, and an additional Panel has been introduced for the short-term to review placements for LAC who are 16 years or over. As a result of this, it is anticipated that a number of children will successfully step down from residential settings to supported accommodation placements, which will create net savings for the current year across placement budgets in excess of £500k.

Children's Safeguarding

- Children's Safeguarding is forecasting an overspend of £48k due to the cost of agency staff, who are currently in place to manage the extremely high number of LAC and child protection cases.

Education Services Grant

- The Education Services Grant (ESG), which historically has supported a number of services within the directorate, will cease with effect from September 2017. The gap in 2017/18 is partly covered by a transitional grant and the charging of retained education functions to the Dedicated Schools Grant (DSG), however, there is a remaining pressure of £175k in the current year, rising to £283k in 2018/19.

Summary of the Children's Services financial position

As at the end of July 2017 the Children's Services Directorate is forecasting an overspend of £4.208m for the financial year to March 2018.

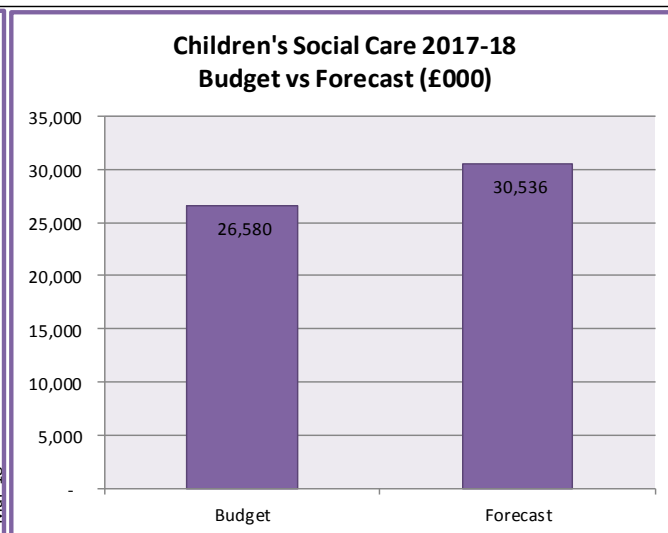
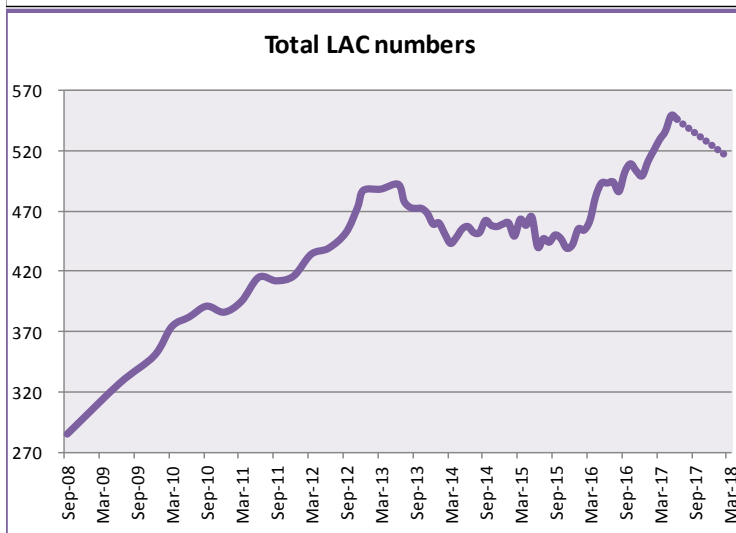
Budget Holder – Mrs D Booth, Director of Children's Services

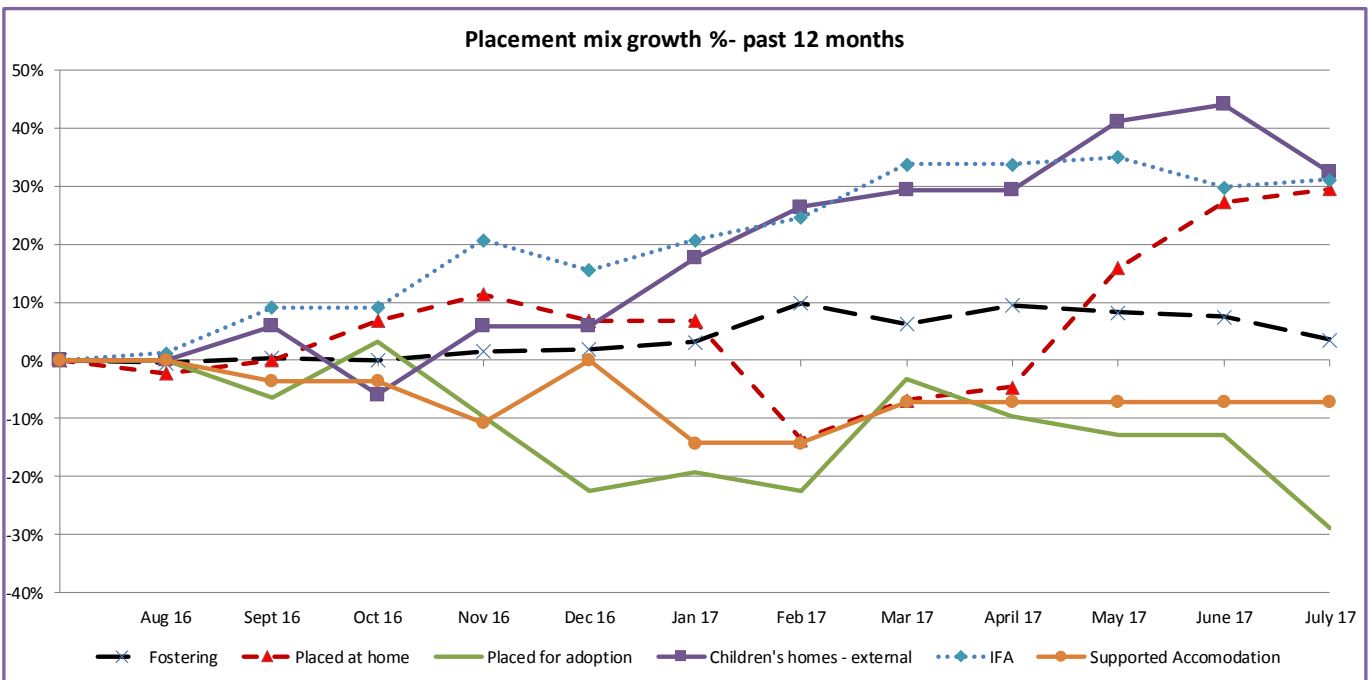
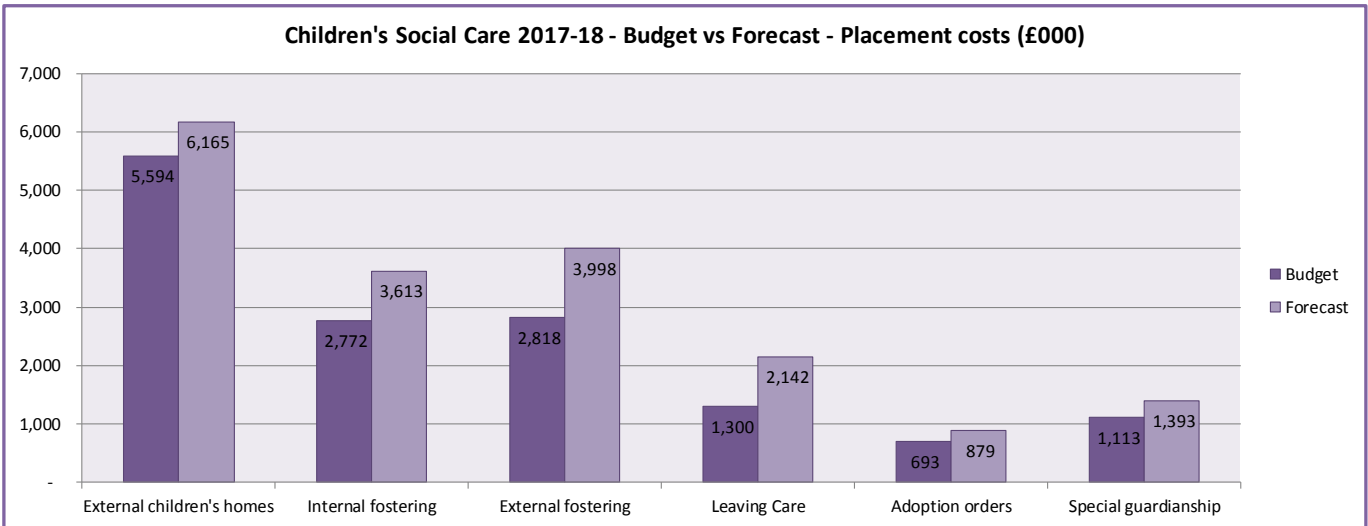
Children's Social Care Trends

Date	External Placements Projection						Supported Accomodation projection			Internal Fostering Projection			Total LAC Numbers
	Fostering			Residential			FTE	£000's	£ per placement	FTE	£000's	£ per placement	No.
	FTE	£000's	£ per placement	FTE	£000's	£ per placement							
Dec-08	8.67	411	47,453	27.50	2,624	95,423	no data	no data	no data	no data	no data	no data	285
Mar-09	8.77	403	45,979	28.07	2,772	98,747	no data	no data	no data	208.91	2,510	12,015	323
Jul-09	12.10	466	38,549	40.85	4,290	105,007	no data	no data	no data	no data	no data	no data	334
Mar-10	13.35	513	38,445	39.02	4,295	110,083	no data	no data	no data	263.88	2,889	10,946	374
Jun-10	20.43	765	37,428	34.20	3,473	101,534	no data	no data	no data	304.83	3,357	11,012	382
Mar-11	22.69	860	37,912	36.73	3,536	96,272	no data	no data	no data	303.23	3,329	10,977	395
Jun-11	29.54	1,108	37,508	33.62	3,430	102,023	no data	no data	no data	303.23	3,329	10,977	395
Sep-11	30.35	1,129	37,191	33.90	3,457	101,982	no data	no data	no data	316.95	3,527	11,128	412
Dec-11	31.91	1,184	37,118	35.16	3,580	101,808	no data	no data	no data	312.85	3,496	11,175	416
Mar-12	32.68	1,223	37,424	34.27	3,488	101,780	no data	no data	no data	315.07	3,507	11,131	434
Jun-12	49.27	1,816	36,858	36.47	3,710	101,727	no data	no data	no data	296.18	3,480	11,750	439
Sep-12	53.37	1,903	35,657	36.70	4,264	116,185	no data	no data	no data	290.42	3,345	11,518	452
Dec-12	55.80	1,987	35,611	38.08	4,498	118,121	no data	no data	no data	290.55	3,372	11,606	487
Mar-13	57.36	2,028	35,355	38.89	4,645	119,447	no data	no data	no data	291.27	3,377	11,594	488
Jun-13	71.93	2,604	36,202	30.01	3,349	111,596	no data	no data	no data	298.00	3,542	11,887	492
Sep-13	70.51	2,515	35,667	29.05	3,240	111,523	no data	no data	no data	293.58	3,496	11,908	472
Dec-13	68.22	2,494	36,560	29.02	3,398	117,073	no data	no data	no data	292.11	3,455	11,828	459
Mar-14	72.82	2,480	34,058	29.76	3,525	118,473	no data	no data	no data	295.49	3,474	11,757	443
Jun-14	70.35	2,527	35,928	24.74	2,537	102,561	no data	no data	no data	266.65	3,422	12,833	457
Sep-14	69.41	2,614	37,655	23.09	2,799	121,210	no data	no data	no data	258.39	3,248	12,570	462
Dec-14	68.73	2,664	38,760	23.09	2,870	124,281	no data	no data	no data	265.56	3,313	12,474	459
Mar-15	71.13	2,856	40,155	23.23	2,993	128,868	no data	no data	no data	262.93	3,253	12,374	463
Jun-15	71.30	2,896	40,625	22.02	3,254	147,777	no data	no data	no data	250.74	3,144	12,541	440
Sep-15	71.48	2,862	40,040	26.39	3,772	142,934	no data	no data	no data	251.13	3,151	12,549	450
Dec-15	71.41	2,945	41,243	26.60	3,862	145,196	no data	no data	no data	250.66	3,115	12,428	442
Mar-16	72.39	3,056	42,215	27.09	3,958	146,120	no data	no data	no data	250.97	3,125	12,453	462
Jun-16	73.79	3,110	42,145	25.62	4,025	157,136	18.39	710	38,608	256.45	3,239	12,630	493
Sep-16	75.24	3,216	42,750	31.40	5,337	169,996	22.67	938	41,376	255.78	3,245	12,688	502
Dec-16	78.60	3,383	43,038	34.41	6,055	175,954	27.39	1,124	41,037	258.78	3,327	12,857	499
Mar-17	80.88	3,519	43,502	35.35	6,352	179,669	30.13	1,278	42,416	263.33	3,390	12,872	529
Apr-17	96.25	3,806	39,544	42.68	7,111	166,601	22.62	1,267	56,027	274.84	3,520	12,806	536
May-17	94.73	3,805	40,164	45.38	7,010	154,472	24.21	1,342	55,436	276.52	3,589	12,979	549
Jun-17	95.87	3,924	40,933	42.55	6,445	151,450	23.99	1,462	60,946	272.43	3,603	13,227	546
Jul-17	98.28	3,998	40,678	38.87	6,165	158,604	23.74	1,451	61,115	272.89	3,613	13,241	542

Note:

The variance between the current total number of Looked After Children (542) and the total internal fostering and external placement numbers (434 FTE) is children with care orders, adoption placements etc. They are still classed as LAC but do not incur any commissioned costs.





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Blackpool Council – Public Health

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUL £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
PUBLIC HEALTH						
NET EXPENDITURE						
MANAGEMENT AND OVERHEADS	1,386	970	416	1,386	-	-
NHS HEALTH CHECKS - MANDATED	145	15	130	145	-	-
CHILDREN (5-19) - PUBLIC HEALTH PROGRAMMES	600	600	-	600	-	-
CHILDREN'S 0-5 SERVICES	2,500	2,346	154	2,500	-	-
TOBACCO CONTROL	694	126	568	694	-	-
MENTAL HEALTH AND WELLBEING	91	6	85	91	-	-
SEXUAL HEALTH SERVICES - MANDATED	2,216	1,733	483	2,216	-	-
SUBSTANCE MISUSE (DRUGS AND ALCOHOL)	3,124	1,045	2,079	3,124	-	-
HEALTHY WEIGHT/WEIGHT MANAGEMENT	2,628	825	1,803	2,628	-	-
MISCELLANEOUS PUBLIC HEALTH SERVICES	5,553	5,553	-	5,553	-	-
GRANT	(18,914)	(9,457)	(9,457)	(18,914)	-	-
TOTALS	23	3,762	(3,739)	23	-	-

Commentary on the key issues:

Directorate Summary – basis

The Revenue summary (above) lists the latest outturn projection for each individual scheme against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 4 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the service leads.

Public Health Grant

The Public Health Grant is a central government grant which is ring-fenced until March 2018.

The grant conditions require quarterly financial reporting of spend against a prescribed set of headings and spend of the grant must link explicitly to the Health and Wellbeing Strategy, Public Health Outcomes Framework and Joint Strategic Needs Assessment.

Payment by Results (PbR)/ Activity-based Commissioning

A number of Public Health schemes' payments are linked to activity. The aim of Payment by Results (PbR) is to provide a transparent, rules-based system for payment. It rewards outputs, outcomes and supports patient choice and diversity. Payment will be linked to activity. This does, however, raise a number of challenges when determining accurate budgetary spend/forecast spend.

Summary of the Public Health Directorate financial position

As at the end of July 2017, the Public Health Directorate is forecasting an overall spend of the full grant, £18,914,000, for the financial year to March 2018.

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Blackpool Council – Budgets Outside the Cash Limit

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUL £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER)/ OVER £000	
BUDGETS OUTSIDE THE CASH LIMIT						
NET EXPENDITURE						
TREASURY MANAGEMENT	10,371	3,639	7,279	10,918	547	-
PARKING SERVICES	(4,095)	(946)	(2,605)	(3,551)	544	-
CORPORATE SUBSCRIPTIONS	191	70	121	191	-	-
HOUSING BENEFITS	2,027	670	1,357	2,027	-	-
COUNCIL TAX & NNDR COST OF COLLECTION	304	101	203	304	-	-
SUBSIDIARY COMPANIES	(1,027)	(182)	(979)	(1,161)	(134)	-
LAND CHARGES	(52)	(32)	(20)	(52)	-	-
CONCESSIONARY FARES	4,263	(189)	4,522	4,333	70	-
EMPLOYERS PREVIOUS YEARS' PENSION LIABILITY	2,890	963	1,927	2,890	-	-
NEW HOMES BONUS	(790)	(317)	(473)	(790)	-	-
TOTALS	14,082	3,777	11,332	15,109	1,027	-

Commentary on the key issues:

Directorate Summary - basis

- The Revenue summary (above) lists the latest outturn projection for each individual service categorised as falling 'outside the cash limit' and thereby exempt from the cash limited budget regime. Forecast outturns are based upon actual financial performance for the first 4 months of 2017/18 together with predictions of performance, anticipated pressures and savings in the remainder of the financial year, which have been agreed by each designated budget manager.

Treasury Management

- Treasury Management is forecasting an overspend of £547k. The Council is currently using temporary borrowing to finance Prudentially-funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the treasury team is delaying taking any new long-term borrowing to fund planned capital expenditure. The resultant saving of £1,200k currently partially offsets the Business Loans Fund which has a savings target of £1,800k.

Parking Services

- This service is forecasting a pressure of £544k, this pressure is mainly due to the delay in implementing 'on-street parking' schemes, loss of parking spaces and prudential borrowing costs. As at Week 21 (w/e 20th August) parking income is at £2.476m with patronage at 577,654. Car park patronage is down by 11,277, however income is up by £101,669 on 2016/17. On-Street Pay and Display is down on patronage by 7,863, however income is up by £5,259.

Subsidiary Companies

- This service is now forecasting a favourable variance of £134k. This is due to the reducing balance payback of prudentially-borrowed schemes and savings on the cost of historic pension payments.

Concessionary Fares

- This service is forecasting a pressure of £70k which relates to a forecast increase in bus and tram patronage.

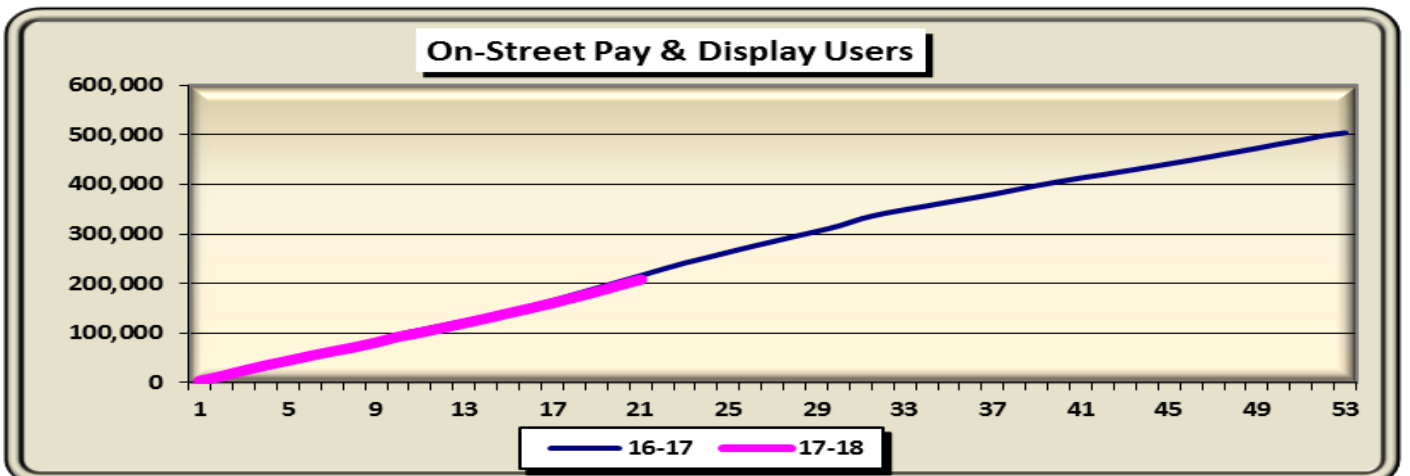
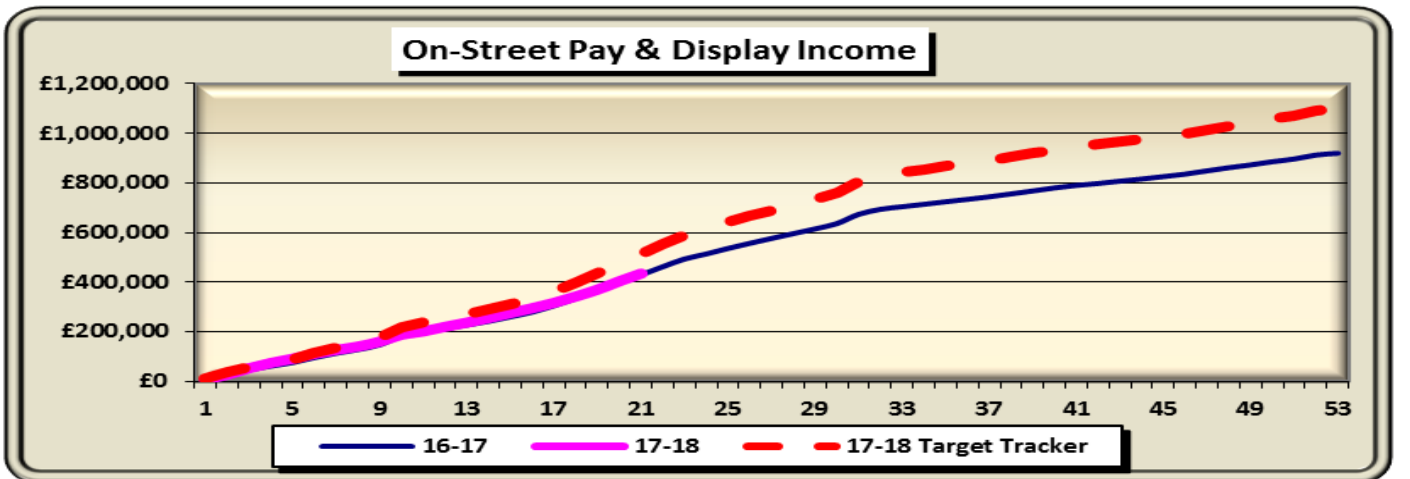
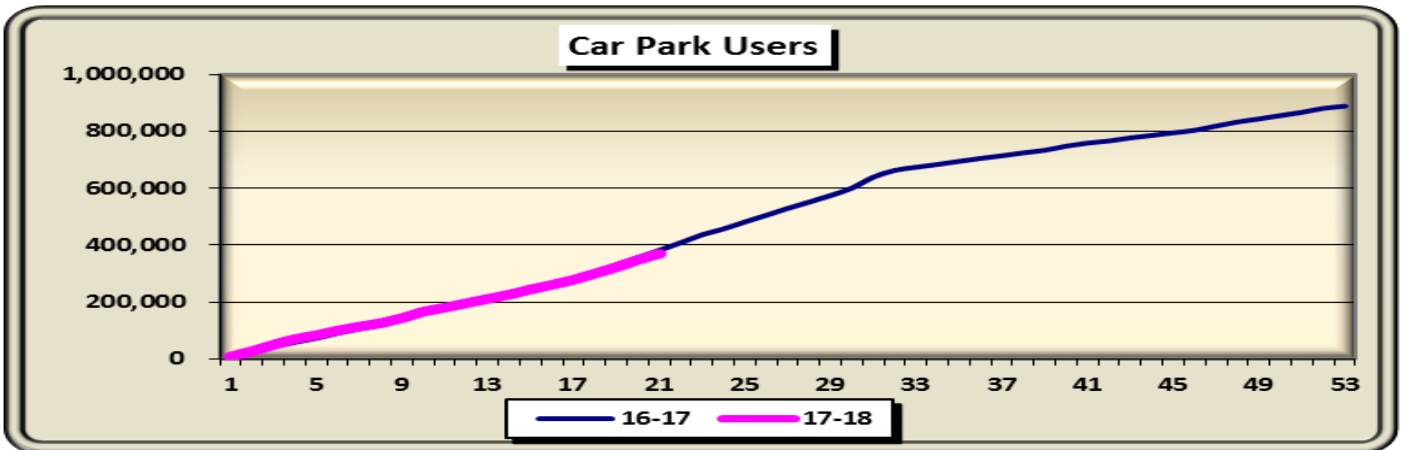
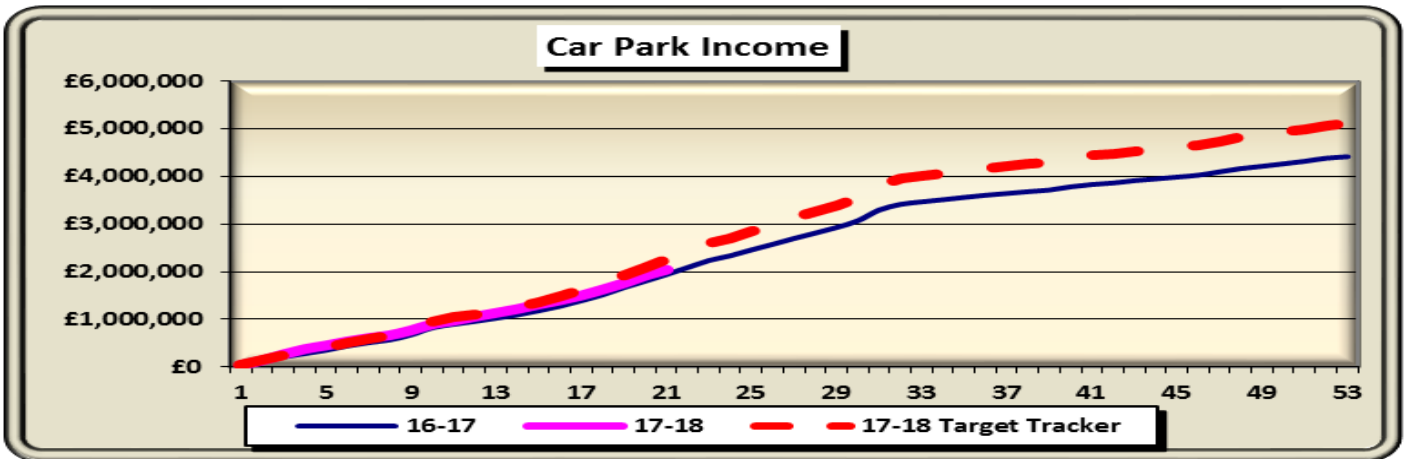
Land Charges

- This service is forecasting a break-even position for 2017/18.

Summary of the revenue forecasts

After 4 months of the financial year, the Budgets Outside the Cash Limit services are forecasting a £1,027k overspend.

Car Parking Trends



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**2017/18 CAPITAL MONITORING
MONTH 4**

	Total Scheme Budget	Spend as at 31/3/17	Budget Brought Forward 2016/17	Capital Programme 2017/18 as approved by Exec.	Total Available Budget 2017/18	Spend to Date April -July	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Resources									
Property and Asset Management									
Central Business District Phase 1	40,832	37,810	2,622	-	2,622	309	-	-	
Office Accommodation Strategy	1,408	1,408	-	-	-	-	-	-	
CBD Phase 2 - Hotel	23,000	133	(12)	3,500	3,488	-	500	-	
- Wilkinson's	7,800	6,279	1,521	-	1,521	-	-	-	
BHS Acquisition	6,500	-	-	6,500	6,500	19	6,481	-	
Syndicate	1,600	1,716	(116)	-	(116)	(7)	-	-	
ICT Refresh	1,650	850	-	800	800	35	765	-	
Clifton Street Redevelopment	776	776	-	-	-	(18)	-	-	
Municipal Building Works	1,095	870	225	-	225	538	-	-	
Other Resources Schemes	1,214	718	246	250	496	31	465	-	
Total Resources	85,875	50,560	4,486	11,050	15,536	907	8,211	-	
Director Responsible for Adult Services									
Support to Vulnerable Adults - Grants	4,188	2,637	66	1,485	1,551	312	1,239	-	
Other Adult Services Schemes	3,964	2,453	1,071	440	1,511	13	1,498	-	
Total Adult Services	8,152	5,090	1,137	1,925	3,062	325	2,737	-	

**2017/18 CAPITAL MONITORING
MONTH 4**

	Total Scheme Budget	Spend as at 31/3/17	Budget Brought Forward 2016/17	Capital Programme 2017/18 as approved by Exec.	Total Available Budget 2017/18	Spend to Date April -July	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Community and Environmental Services									
Anchorsholme Seawall	27,515	24,761	2,753	-	2,753	-	-	-	
Coastal Protection Studies	1,463	1,289	174	-	174	69	105	-	
Marton Mere Pumping Station & Spillway	505	462	43	-	43	-	43	-	
Marton Mere HLF	360	296	63	-	63	16	47	-	
Transport									
Blackpool/Fleetwood Tramway	99,990	95,638	4,353	-	4,353	987	3,366	-	
Sintropher	1,903	2,780	(876)	-	(876)	-	-	-	
Bridges	11,365	6,021	635	3,511	4,146	305	3,841	-	
Total Community and Environmental Services	143,101	131,247	7,145	3,511	10,656	1,377	7,402	-	

**2017/18 CAPITAL MONITORING
MONTH 4**

	Total Scheme Budget	Spend as at 31/3/17	Budget Brought Forward 2016/17	Capital Programme 2017/18 as approved by Exec.	Total Available Budget 2017/18	Spend to Date April -July	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Place									
Housing									
Foxhall Village	12,500	10,892	1,608	-	1,608	597	1,011	-	
Work towards Decent Homes Standard	4,263	-	-	4,263	4,263	556	3,707	-	
Queens Park Redevelopment Ph2	10,616	5,365	-	5,251	5,251	1,097	4,154	-	
Other	96	68	27	-	27	-	27	-	
Others									
College Relocation/Illumination Depot	12,905	13,924	(1,119)	100	(1,019)	-	-	-	
Leisure Assets	61,449	61,409	40	-	40	-	40	-	
Leopold Grove	557	357	200	-	200	84	116	-	
Spanish Hall roof & façade	1,995	20	100	1,875	1,975	27	1,948	-	
Other	12	-	12	-	12	12	-	-	
Transport									
Local Transport Plan 2015/16	1,730	1,545	185	-	185	185	-	-	
Local Transport Plan Project 30 2015/16	826	826	-	-	-	-	-	-	
Local Transport Plan 2016/17	860	643	217	-	217	19	198	-	
Local Transport Plan Project 30 2016/17	583	583	-	-	-	-	-	-	
Local Transport Plan Quality Corridor 2016/17	82	82	-	-	-	-	-	-	
Local Transport Plan ITM 2016/17	165	-	165	-	165	-	165	-	
Local Transport Plan 2017/18	984	-	-	984	984	-	984	-	
Local Transport Plan Project 30 2017/18	523	-	-	523	523	-	523	-	
Local Transport Plan Quality Corridor 2017/18	282	-	-	282	282	-	282	-	
Quality Corridor	6,600	603	-	1,779	1,779	175	1,604	-	
Intelligent Traffic Management	1,510	-	-	1,510	1,510	617	893	-	
Total Place	118,538	96,317	1,435	16,567	18,002	3,369	15,652	-	

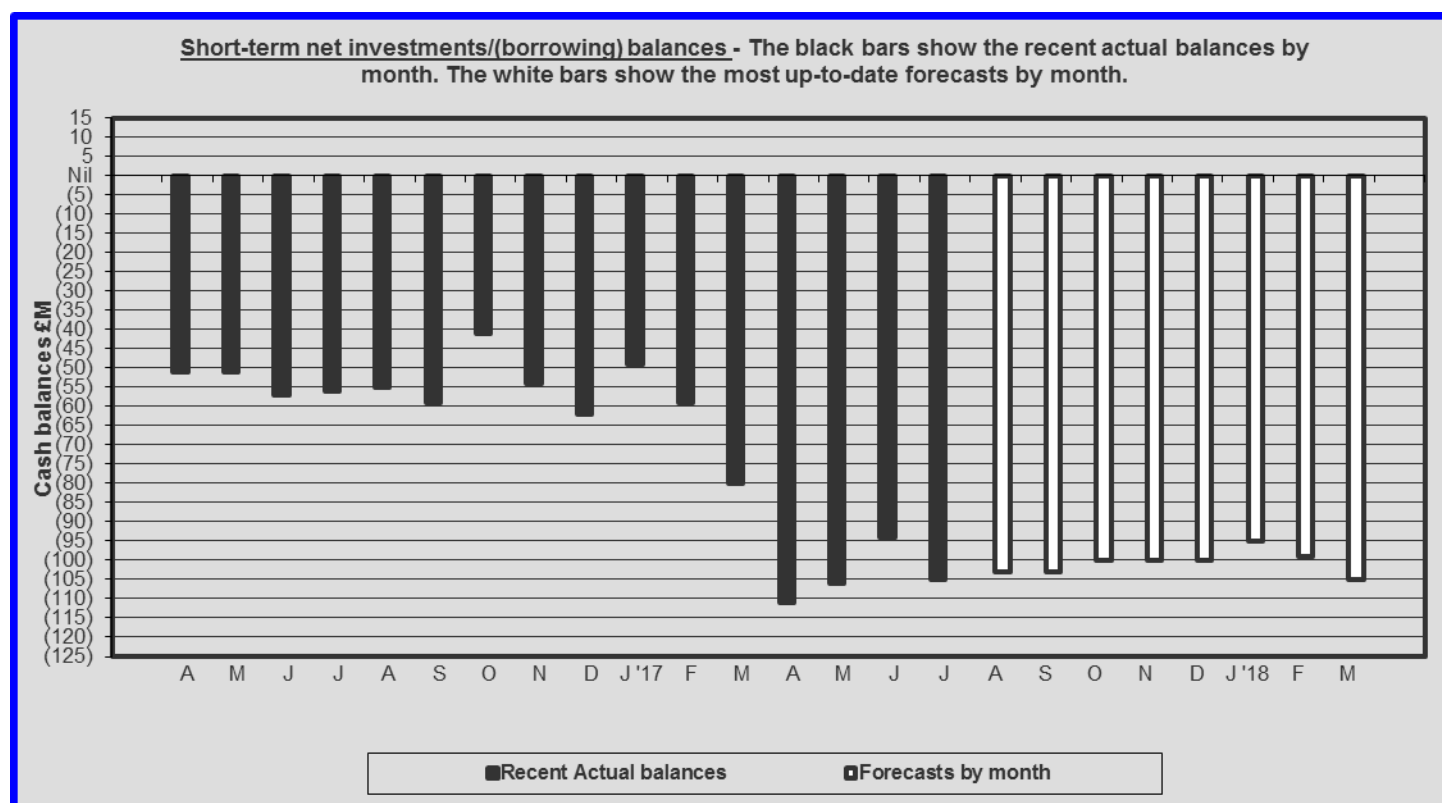
**2017/18 CAPITAL MONITORING
MONTH 4**

	Total Scheme Budget	Spend as at 31/3/17	Budget Brought Forward 2016/17	Capital Programme 2017/18 as approved by Exec.	Total Available Budget 2017/18	Spend to Date April -July	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Children's Services									
Devolved Capital to Schools	282	141	51	90	141	-	141	-	
Christ The King	5,160	5,117	(917)	320	(597)	-	-	-	
Westbury Feasibility Plan	555	541	14	-	14	-	-	-	
Woodlands Development Scheme	1,500	86	1,414	-	1,414	174	1,240	-	
Demolition Aspire	350	228	122	-	122	100	22	-	
Basic Need	4,273	260	2,252	1,761	4,013	-	-	-	
Condition	696	72	196	428	624	28	496	-	
Early Years	362	49	313	-	313	313	-	-	
Other Children's Schemes	606	528	78	-	78	2	76	-	
Total Children's Services	13,784	7,022	3,523	2,599	6,122	617	1,975	-	
CAPITAL TOTAL	369,450	290,236	17,726	35,652	53,378	6,595	35,977	-	

Blackpool Council

Cash summary - budget, actual and forecast:

CASH FLOW - SUMMARY - 17/18							
FULL YEAR CASH FLOW ORIGINAL BUDGET (*)	APR-JUL CASH FLOW ORIGINAL BUDGET (*)	APR-JUL CASH FLOW ACTUAL	AUG - MAR CASH FLOW FORECAST	(*) THE CASH FLOW BUDGET IS CONSISTENT WITH THE REVENUE BUDGET AND THE CAPITAL PROGRAMME IN TOTAL. THE BUDGETED CASH FLOW PHASING IS BASED ON DETAILED EXPECTATIONS AND PAST EXPERIENCE	APR - JUL MORE / (LESS) CASH ACTUAL vs ORIGINAL BUDGET	AUG - MAR MORE / (LESS) CASH FORECAST vs ORIGINAL BUDGET	FULL YEAR MORE / (LESS) AS NOW FORECAST vs ORIGINAL BUDGET
£M	£M	£M	£M		£M	£M	£M
75	25	25	51	RECEIPTS			
105	38	31	66	Housing Benefit & Subsidy	-	1	1
12	4	5	8	Council tax and NNDR	(7)	(1)	(8)
27	10	12	15	VAT	1	-	1
87	33	45	52	RSG & BRR	2	(2)	-
98	32	34	68	Other Grants	12	(2)	10
3	3	209	11	Other Income	2	2	4
9	9	211	32	Money Market Transactions Received	206	11	217
				Receipt of Loans	202	32	234
416	154	572	303	RECEIPTS - NORMAL ACTIVITIES	418	41	459
9	3	3	6	PAYMENTS			
225	73	73	164	Police & Fire	-	-	-
-	-	-	-	General Creditors	-	(12)	(12)
104	35	70	62	RSG & BRR	-	-	-
68	22	21	46	Salaries & wages	(35)	7	(28)
90	87	405	137	Housing Benefits	1	-	1
				Money Market Transactions Paid Out	(318)	(134)	(452)
496	220	572	415	PAYMENTS - NORMAL ACTIVITIES	(352)	(139)	(491)
(80)	(66)	-	(112)	NET CASH FLOW IN/(OUT)	66	(98)	(32)
A	B	C	D		= C less B	= D less (A-B)	

Cash - short-term net investments/(borrowing) balances:

Commentary on Cash Movements during the year:

The summary on the previous page provides a comparison of the actual cash receipts and payments compared to the forecasted cash receipts and payments.

During the first 4 months of the year, the Council's net cashflow has resulted in fluctuations in short-term net investment/borrowing balances. However, overall temporary borrowing has increased since 31st March 2017 mainly due to a £36.7m up-front payment to the Lancashire County Pension Fund. The Council is currently using temporary borrowing to finance Prudentially-funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the treasury team is delaying taking any new long-term borrowing to fund planned capital expenditure. As a result the delay in taking new long-term borrowing means that interest charges are lower than expected. In contrast, the take-up of loans from the recently expanded Business Loans Fund is slower than anticipated and this means that an adverse variance is currently forecast for 2017/18.

The chart of actual and forecast month-end balances shows temporary investment and borrowing levels throughout the year. The forecast shows the level of borrowing that may be required to cover planned capital expenditure up to 31st March 2018.

Blackpool Council

Balance Sheet / Working capital:

BALANCE SHEET 2017/2018				
LAST Y/END		CURRENT	CHANGE	NEXT Y/END
Draft				
31 Mar 17		31 Jul 17	Movement since	31 Mar 18
Actual		Actual	31 Mar 17	Forecast
£000s		£000s	£000s	£000s
777,280	Property, Plant and Equipment	783,875	6,595	800,358
32	Intangible Assets	22	(10)	-
36,436	Long-term Assets	45,396	8,960	65,534
	Current Assets			
41,583	Debtors	38,760	(2,823)	66,000
479	Inventories	424	(55)	475
9,878	Cash and cash equivalents	16,713	6,835	9,500
865,688	Total Assets	885,190	19,502	941,867
	Current Liabilities			
(91,697)	Borrowing Repayable within 12 months	(117,500)	(25,803)	(100,000)
(55,720)	Creditors	(52,350)	3,370	(52,000)
	Long-term Liabilities			
(84,701)	Borrowing Repayable in excess of 12 months	(84,701)	-	(94,700)
(16,073)	Capital Grants in Advance	(16,073)	-	(14,000)
(12,718)	Provisions	(12,555)	163	(14,000)
(365,166)	Other Long Term Liabilities	(365,166)	-	(364,300)
239,613	Total Assets less Liabilities	236,845	(2,768)	302,867
(58,846)	Usable Reserves	(55,152)	3,694	(53,068)
(180,767)	Unusable Reserves	(181,693)	(926)	(249,799)
(239,613)	Total Reserves	(236,845)	2,768	(302,867)

Commentary on the key issues:

In order to provide a complete picture of the Council's financial performance, the above table provides a snapshot of the General Fund balance sheet as at the end of month 4. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payments Policy.

The balance sheet has been prepared under International Financial Reporting Standards (IFRSs). Temporary investments are included within cash and cash equivalents along with bank balance and cash in hand. Usable reserves include unallocated General Fund reserves and earmarked revenue reserves. Unusable reserves are those that the Council is not able to use to provide services. This category includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets were sold.

Over the 4-month period, there has been an increase in cash and cash equivalents of £6.8m and an increase in short-term borrowing of £25.8m, which in the main reflects borrowing in advance at low interest rates to fund the capital programme.

Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	John Blackledge, Director of Community and Environmental Services
Date of Meeting	25 October 2017

WASTE SERVICES AND STREET CLEANSING PERFORMANCE REPORT

1.0 Purpose of the report:

- 1.1 To review the performance of Waste Services and Street Cleansing, with an emphasis on headline data, statistics and performance indicators.

2.0 Recommendation:

- 2.1 To scrutinise the performance of the services and identify any matters for further scrutiny.

3.0 Reasons for recommendation:

- 3.1 To ensure effective scrutiny of the Waste and Street Cleansing services.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? Yes

- 3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

4.1 The relevant Council Priority is “The economy: Maximising growth and opportunity across Blackpool”.

5.0 Report Information

5.1 Scope of the Report

5.1.1 The report provides a brief outline of the various elements of the services and highlights any current or anticipated issues. Waste Services (*Waste*) and Street Cleansing (*Cleansing*) are two of the Council’s main, high-visibility frontline service areas responsible for delivering a broad range of specialist services to the public.

5.1.2 The scope of this report includes all functional service areas within Waste and Cleansing.

WASTE - including:

- Domestic Waste (incorporating the Refuse and Recycling Collection Contract)
- Household Waste Recycling Centre (HWRC), including the Re-use Shop
- Trade (or business) Waste
- Waste Disposal Contract (Lancashire Waste Partnership with Lancashire County Council (LCC))
- Third Sector Partnerships including Bulky Matters (bulky items collection) and the Re-New Workshop (electrical repair/ refurbishment of white goods and IT and the furniture restoration partnership with Shabby-to-Chic).

CLEANSING – including:

- Street Sweeping
- NEAT (Neighbourhood Environmental Action Team) incorporating Enforcement and Fly tipping
- Street Litter Bins
- Beach Cleaning
- Weed Spraying
- Graffiti Removal
- Gully Cleaning.

5.2 Budget Information

5.2.1 Waste and Cleansing represent a significant proportion of annual council spend. The combined budgets for the two services are in the region of £17.6million with the Waste budget currently at c£14 million and Cleansing at c£3.6million.

5.3 What is going well?

Waste Services

5.3.1 Third Sector Partnership

5.3.2 Links to third sector partner Calico have continued to grow and strengthen over the last 12 months with the opening of the new Furniture Matters Shop on Counce Street. The shop sells furniture, white goods and an array of household items that have been refurbished, reused or upcycled in the warehouse at Bristol Avenue.

5.3.3 Calico have also taken over delivery of three lots of waste contracts in the last 12 months, namely: Rover (as mentioned above), paper/card collections and wheeled bin management.

5.3.4 A re-use shop is also opening in Cleveleys town centre which will help to strengthen the network.

5.3.5 The Rover Service

5.3.6 The Rover service is a mobile recycling unit servicing those residents with no access to a car, which in some of the inner wards is over 50% of the households.

5.3.7 Calico have proven to be very successful in delivering Rover, exceeding all expectations by increasing the number of items collected, resident visits and locations. In 2015/2016 it collected 42,075 items totaling 114.82 tons of material that was recycled from 7,069 resident visits. In 2016/2017 this increased to 43,029 items, 116.9 tons and 7,681 visits. There are also many items that are sold in The Tip Shop helping to generate an income.

5.3.8 Bulky Matters

5.3.9 Bulky Matters is the Council's bulky item collection service in partnership with a third sector partner, Furniture Matters who now also come under the Calico umbrella.

5.3.10 The bulky waste service continues to perform to target and increasing amounts of collected furniture are going back out to those in need across the town, through partnership working with the Social Fund.

5.3.11 The service is operated in conjunction through a cost sharing agreement with Wyre Borough Council on a 70/30% split.

5.3.12 Since January the service has made 4,049 collections, with 9,009 items collected and 339 Social Fund deliveries. 48% of the items have been recycled.

5.4 Garden Waste Subscription Service (Green and Go)

- 5.4.1 In June 2016 we introduced a subscription charge for the collection of green waste. This was taken up by just over of 10,000 properties and has generated an income of c£250,000 in 2016/2017 which then pays for the resources to deliver the Service as well as off-set pressures in other services areas.
- 5.4.2 Current performance for 2017/2018 is 10,400 customers with a forecast revenue of £317,000. This increase in revenue will help to alleviate overspend in other areas of Waste, particularly at the Household Waste Recycling Centre where there is significant pressure.

5.5 Review of Veolia Refuse and Recycling Contract

- 5.5.1 As the end of the refuse contract approaches in March 2019, work is already underway to review the future delivery model for the service.
- 5.5.2 A detailed options appraisal is being undertaken and working with Procurement and Finance. The aim is to establish a model that delivers value for money to both residents and the Council alike.

5.6 Lancashire Waste Partnership

- 5.6.1 Following termination of the PFI and bringing the waste operating company back in-house, Lancashire County Council have carried out a substantial programme of transformation which has resulted in significant savings to the operating budget.
- 5.6.2 As well as organisational transformation, there have been significant changes to the way in which the plant operates and the way that waste is processed. Again, this has been done in order to make savings.
- 5.6.3 Waste is no longer processed through a Mechanical and Biological Treatment (MBT) process and nor is any Organic Growth Media (compost) being produced.
- 5.6.4 Instead, waste is now mechanically separated and then shredded to produce Refuse Derived Fuel (RDF).
- 5.6.5 Mass Loss Trials are also underway to reduce the physical amount of waste through drying/evaporation.

5.7 Keep Blackpool Tidy

- 5.7.1 The Keep Blackpool Tidy (KBT) Campaign has seen a number of organised events and activities over the summer. Beginning with 'Moose' and the reverse graffiti campaign, which generated a lot of interest and engagement with locals, visitors and businesses. As well as

that, there have been three organised litter picks on the Promenade, Stanley Park and Hounds Hill Shopping Centre. Links to Leisure's 'Steps To Health Programme have also seen volunteers getting involved in community clear-ups.

- 5.7.2 The campaign also gained valuable exposure on the back of Sky's Ocean Rescue with 'Plasticus', the giant plastic whale, coming to Blackpool, as well as some activities supporting Love My Beach.
- 5.7.3 The campaign also designed and installed Keep Blackpool Tidy flags on to all the litterbins on the central promenade and around the blue flag beach, which has helped to visually see the number of bins and generate awareness, particularly with the large events that we have hosted over the summer.
- 5.7.4 The last 12 months have seen a mini-campaign focusing on smoking litter and a soon to be rolled out campaign in relation to chewing gum.
- 5.7.5 The main focus however remains on engagement with volunteers and we continue to encourage residents and businesses to show their commitment by signing up to the campaign at www.blackpool.gov.uk/tidy and pledging their support. Litter action packs are continually being distributed to volunteers across the town to support their activities.

5.8 Street Cleansing

- 5.8.1 The introduction of the Livewire events along with long established events such as the Air Show and Firework Championships were resourced and managed by the service to good effect with no noticeable negative publicity around cleanliness. The time lapse filming of the clean-up following the illumination switch on in the arena offered great publicity of how professionally the service is delivered and this was shown on public counter screens.
- 5.8.2 Litter bin provision across the borough is continuously reviewed, with additional litter bins deployed to high litter generation areas and stock continues to be standardised to increase volume and capacity. The service has integrated the Parks and Open spaces litter bin servicing into day to day operations and has from May 2017 taken the responsibility for providing the litter bin servicing to Stanley Park following their litter bin refurbishment program introducing 34 large capacity litter bins which are serviced twice weekly.
- 5.8.3 Neighbourhood shopping parades continue to be cleaned on a daily or alternate day depending on the size and footfall in the area. The frequency determines the level of litter migrating to residential streets, which is then cause for complaint. All shops have sufficient litter bin provision and as previously mentioned, volume and capacity increased where replacement and renewal litter bins have been introduced. Where possible larger capacity litter bins will be installed as funding and replacement provision allows.

The service has developed a robust monthly inspect and clean regime for residential streets which results in the service only deploying resources to those areas which need cleaning. The results of the inspection are closely monitored by service managers using a dashboard which monitors 32 residential mapped areas.

5.8.4 Arterial routes through the town have also been prioritised above residential street cleaning and considered an effective and efficient use of resource. This delivery of the street cleansing service is seen by many and reduces litter spreading to minor highways reducing complaints and increasing cleanliness perception.

5.9 What is not going well and why?

Waste Services

5.9.1 Household Waste Recycling Centre (including The Tip Shop)

5.9.2 Due to above average increased waste arising, the increased cost of waste disposal coupled with rising transport costs and the volatile nature of the recycling markets, the Household Waste Recycling Centre is experiencing budgetary pressures forecast at c.£40,000

5.9.3 After a milestone year last year, when the Tip Shop successfully topped the £100,000 threshold, performance is slightly down year to date. Although it still continues to perform well overall, selling items for re-use and diverting waste from landfill. Work is ongoing with regard to analyzing possible causes and solutions in an effort to encourage more residents to donate items to the shop as well as visit the shop to see what it has to offer.

5.10 Waste Disposal Infrastructure and Policy

5.10.1 Generally, the rising cost of waste disposal is something beyond our control. With the exit from the EU and overall lack of direction from central government in relation to national waste policy, there is a significant gap in the investment of waste infrastructure (both public and private). Coupled with reducing landfill, this represents financial and operational risk at a local and national level.

5.10.2 Blackpool Council is now actively involved in devising and delivering a new Lancashire Waste Strategy in partnership with Lancashire County Council. This will focus various elements, particularly on disposal options, waste minimization and education for the medium to long term. The Council is also part of the Local Government Association and the National Association of Waste Disposal Officers (NAWDO), in the national debate relating to waste, in order to drive policy.

5.11 Street Cleansing

5.11.1 The emergence of weed growth on arterial commuter routes whilst successfully managed during late spring and early summer did deteriorate during the middle and latter summer months largely due to weather. The programme around residential streets followed a similar decline and became reactive to complaints only with little or no attention offered to back streets. It would be naïve not to admit that the resources trained to carryout treatments when the weather offers good opportunities is split into shifts and not always readily available. There is no magic wand on the subject of weeds but will be reviewed to consider improvements.

5.12 3GS Environmental Solutions

5.12.1 At its meeting of 20 June 2016, the Executive agreed to a one-year pilot working in conjunction with 3GS Environmental Solutions to carry-out a cost neutral enforcement activity in relation to litter and dog fouling.

5.12.2 The Director of Community and Environmental Services was authorised after consultation with the Head of Procurement and Development, to grant an exception to Corporate Procurement Rules.

5.12.3 A private sector company, 3GS Environmental Solutions, were identified as they promoted a comprehensive managed on-site based environment enforcement service, providing a professional cost neutral solution that focusses on the growing issue of street scene environmental crime.

5.12.3 This approach was supported by Keep Britain Tidy, as one of a number of actions in relation to our Keep Blackpool Tidy campaign.

5.12.4 In terms of enforcement, in excess of 900 fixed penalty notices had been issued by the company between August 2016 and May 2017, with more than 600 being paid. In relation to those outstanding, a number have been concluded through the court process, with others pending court. Although it has come to light a number have been issued in error. A general concern has been the quality of the documentation to support a case to prosecution. Since 3GS have finished, a number of case files have been forwarded to the Head of Public Protection for progressing, however as previously highlighted in many cases the documentation is poor.

5.12.5 The majority of notices related to cigarette waste in particular, which is a huge issue nationally. It is likely that if the pilot had been in neighbourhood areas, general litter and dog fouling would have figured to a greater extent.

5.12.6 In terms of the latter, a number of Members have enquired as to the potential of the service being available in their ward in the future if contributed to by ward funding.

- 5.12.7 In relation to the pilot and working with 3GS Environmental Solutions, this has not realised or resulted in the benefits envisaged at the outset of the scheme, with the Head of Public Protection having to become involved in many operational matters.
- 5.12.8 It is clear that there is a role for enforcement of litter and dog fouling environmental crime and in neighbourhoods a greater focus on fly-tipping. Therefore, in light of the wealth of experience and expertise of the Cleansing Services and Public Protection, the way forward will be to set up an in-house service, which members could buy in to in terms of a contribution from ward funding.
- 5.12.9 In relation to an in-house service, consideration would be given to all officers across services who issue enforcement notices of one kind or another being trained to issue fixed penalty notices for littering, dog fouling and fly-tipping, therefore, creating a generic team.

5.13 What are the barriers to improvement?

- 5.13.1 Inflexibility in relation to the refuse and recycling collection contract has, and remains, a barrier to improvement in delivering efficient and integrated waste services.
- 5.13.2 Differing priorities and focus in relation to the outsourced Veolia contract and the in-house Cleansing service means that implementing new and improved ways of delivering cost effective value for money services can be a challenge.

6.0 Performance

Which areas are performing well?

6.1.1 Trade Waste

- 6.1.2 The service continues to perform well as the largest local provider of business waste solutions with a market share of circa 45%.
- 6.1.3 A sustained campaign of enforcement work is still underway to ensure business compliance with Waste Transfer Notes (WTN) regulations. This is generally being well received by local businesses as the Council visibly taking action against businesses who blatantly disregard their environmental obligations.
- 6.1.4 The judicial review brought against HMRC by MAX Recycle, in which Blackpool's Trade Waste Service was heavily cited, has been heard in the upper tribunal. The verdict was ruled in favour of the HMRC in relation to the application of a special legal regime in relation to VAT, so this is a really positive outcome for Blackpool Council.

6.2 How does the Council compare with other authorities in terms of benchmarking?

- 6.2.1 The Council's Waste Services is an active member of the Association of Public Service Excellence. Through this association the Council subscribes to Association of Public Service Excellence's Performance Networks benchmarking group. The group allows comparison and benchmarking with other authorities or 'family groups' (in terms of demographics and deprivation indices). The next batch of reports will be produced at the end of October 2017.
- 6.2.2 The number of performance indicators produced is vast and far-ranging. In essence, benchmarked against other authorities, Blackpool Council's Waste Services is a good performer (within its constraints) however, in the spirit of continuous improvement it is always looking at how to do things better and more cost effectively.
- 6.2.3 The main headline indicator for waste is the municipal recycling rate. Blackpool Council is required to report waste data in to the governments Waste Data Flow System. Recycling rates for recent years are as follows: 2012/2013 – 39.6%, 2013/2014 – 41.1%, 2014/2015 – 39.9%, 2015/2016 – 45% (*provisional*) and 2016/2017 – To be confirmed.
- 6.2.4 The recycling rate is now at the national average and it ought to be noted that the highest performing Council can count on 30% of its overall rate coming from garden waste. Prior to subscriptions, garden waste only contributes 12.5% of Blackpool's overall recycling rate, which reflects the low number of gardens in the Blackpool housing profile, but highlights that in all other areas of waste collected the Council outperform most districts in Lancashire.

INDICATOR	2015/2016	2016/2017	Year to date
Green Waste Subscriptions	N/A	10,000	10,400
Bulky Matters Collections	4,617	5,038	4,049
Missed Bin Collections (justified)	2,444	1,630	504
Trade Waste Market Share	48%	43%	45%
Rover Visits	7,069	7,681	4,461

6.3 What are the priorities in terms of improving performance this year?

- Continue to expand the green waste subscription service.
- Further develop the 'Keep Blackpool Tidy' campaign with local events and quarterly campaigns.
- To further develop and support the Council's corporate commitment to the Channel Shift ethos.
- Review of Refuse and Recycling Collection Contract and possible delivery options post 2019.
- Ongoing support and review of our third sector working partnerships in order to create increased community recycling initiatives.
- Ongoing review of the recycling off-take contracts at the Household Waste Recycling Centre.

- To work with Lancashire County Council in identifying and supporting efficiencies within the operating company and to translate these in to financial savings.
- Continue to work with the Local Government Association and the National Association of Waste Disposal Officers in relation to contributing to the national debate in order to drive policy.

7.0 Finance

7.1 The 2016/2017 revised budgets for Waste and Street Cleansing are shown in more detail in the table below:

SERVICE	2016/2017 BUDGET at last Scrutiny	2017/2018 BUDGET
Trade Waste	(729,165)	163,286
HWRC	470,640	1,094,388
Bulky Waste Collection Service	31,731	139,748
PFI	10,530,119	273,896
Regular Collections	4,084,420	11,941,419
Bin Purchase	53,418	53,078
Calico	63,100	120,000
Waste Disposal	305,862	184,875
WEEE Workshop	0	58,697
TOTAL WASTE BUDGET	14,810,125	14,029,387
Street Cleansing	2,760,822	3,468,997
LEAF	0	0
Winter Maintenance	104,567	104,567
Pest Control	7,213	9,735
TOTAL STREET CLEANSING BUDGET	2,872,602	3,583,299
TOTAL COMBINED WASTE AND CLEANSING BUDGET	17,682,727	17,612,686

8.0 Cross Departmental Working

8.1 Due to the considerable spend within these service areas, the service has fostered a wide range of cross-departmental working relationships and always seeks to maximise the delivery of value through the development and maintenance of strong connections with colleagues in support services such as Legal, Procurement and Finance. This leads to closer working relationships with key people in delivering our objectives, in key areas such as Communications and Marketing, Print Services and Business Support.

9.0 Engagement and Communication

9.1 How the service communicates the good work it is doing to residents.

- Direct communications via the Council's website, Your Blackpool and increased use of effective and targeted social media.
- Regular conversations with residents through the Household Waste Recycling Centre and the Rover service also provide valuable feedback. Use is made of the Waste Liaison officer to deal with residents and members of the public face to face. The service also undertakes a varied array of internal and external advertising campaigns.

9.2 How is it known that the services provided are making an impact and are valued by residents?

9.2.1 The Waste Service commissions an annual Household Waste survey, in conjunction with other local authorities, which is used to inform decision making (i.e. green waste) and drive future strategy. The 2017/2018 survey results will be published in November 2017.

9.2.2 The questionnaire results highlighted a number of areas where residents want to see change in the mediums used to communicate, namely increased use of leaflets.

9.2.3 Planned use of the Council's 'Infusion' service to develop and understand resident insight and perceptions.

9.2.4 Questionnaires from residents utilising the Rover service and the Household Waste Recycling Centre continue to be used to assist in understanding resident's perceptions and expectations of the service.

Does the information submitted include any exempt information?

No

10.0 List of Appendices:

None

11.0 Legal considerations:

11.1 None

12.0 Human Resources considerations:

12.1 None

13.0 Equalities considerations:

13.1 None

14.0 Financial considerations:

14.1 None

15.0 Risk management considerations:

15.1 None

16.0 Ethical considerations:

16.1 None

17.0 Internal/External Consultation undertaken:

17.1 None

18.0 Background papers:

18.1 None

Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Chris Kelly, Senior Democratic Governance Adviser
Date of Meeting	25 October 2017

BUDGET SCRUTINY PANEL

1.0 Purpose of the report:

1.1 The Committee to consider the establishment of a Budget Scrutiny Panel.

2.0 Recommendation(s):

2.1 To approve the recommendation to establish a Budget Scrutiny Panel.

3.0 Reasons for recommendation(s):

3.1 The establishment of a Budget Scrutiny Panel would enable improved scrutiny of budget proposals, with a particular focus on the budget savings by directorate and their likely impact.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? Yes

3.3 Other alternative options to be considered:

To not approve the establishment of a Budget Scrutiny Panel.

4.0 Council Priority:

4.1 The relevant Council Priority is 'The economy: Maximising growth and opportunity across Blackpool.'

5.0 Background Information

5.1 Last year the Committee established a dedicated Budget Scrutiny Panel to undertake an in-depth scrutiny review of the required budget savings and the likely impact on services of any proposals. The establishment of the Panel enabled an improved level of challenge to the Council's budget setting process. It is proposed that a Panel be established again to consider the 2018/2019 budget proposals.

5.2 Proposals and Scope for the Panel

5.2.1 The Panel would consist of nine non-Executive Members, with six Labour Group Members and three Conservative Group Members, to be appointed by the Group Leaders.

5.2.2 The aim for the Panel would be to complete the review in a day on a date identified in December (scheduled to be Tuesday, 12 December 2017), with an additional meeting to be scheduled later in January if required, to follow-up on unanswered queries.

5.2.3 The Panel would work through the savings proposals by directorate with the relevant Cabinet Member/ senior officers in attendance and provide comments and recommendations on the savings proposals, after considering the impact of the savings.

5.2.4 The meeting will be timetabled for effectiveness and the scrutiny response will be forwarded to the Executive directly from the Panel, in time for the first Executive budget meeting in February 2018.

Does the information submitted include any exempt information?

No

5.2.5 List of Appendices:

None.

6.0 Legal considerations:

6.1 None.

7.0 Human Resources considerations:

7.1 None.

8.0 Equalities considerations:

8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Sharon Davis, Scrutiny Manager
Date of Meeting	25 October 2017

SCRUTINY WORKPLAN

1.0 Purpose of the report:

- 1.1 The Committee to consider the Workplan and to monitor the implementation of Committee recommendations, together with any suggestions that Members may wish to make for scrutiny review topics.

2.0 Recommendation(s):

- 2.1 To approve the Committee Workplan, taking into account any suggestions for amendment or addition.
- 2.2 To monitor the implementation of the Committee's recommendations/action.

3.0 Reasons for recommendation(s):

- 3.1 To ensure the Workplan is up to date and is an accurate representation of the Committee's work.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? N/A

3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

4.1 N/A

5.0 Background Information

5.1 Scrutiny Workplan

- 5.1.1 The Scrutiny Committee Workplan is attached at Appendix 9(a). The Workplan is a flexible document that sets out the work that the Committee will undertake over the course of the year.
- 5.1.2 Committee Members are invited, either now or in the future, to suggest topics that might be suitable for scrutiny in order that they be added to the Workplan.

5.2 Monitoring Implementation of Recommendations

- 5.2.1 The table attached at Appendix 9(b) details the recommendations that have been made by the Tourism, Economy and Resources Scrutiny Committee and an update for Members as to the implementation of those recommendations.
- 5.2.2 The Committee is recommended to monitor its recommendations over the course of the year.

5.3 Scrutiny Review Checklist

- 5.3.1 The Scrutiny Review Checklist is attached at Appendix 9(c). The checklist forms part of the mandatory scrutiny procedure for establishing review panels and must therefore be completed and submitted for consideration by the Committee, prior to a topic being approved for scrutiny.
- 5.3.2 The Committee is recommended to place an emphasis on the priorities and performance of the Council when considering requests for scrutiny reviews.

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 9(a) – Tourism, Economy and Resources Scrutiny Committee Workplan

Appendix 9(b) – Monitoring Committee Recommendations table

Appendix 9(c) - Scrutiny Review Checklist

6.0 Legal considerations:

- 6.1 None.

7.0 Human Resources considerations:

7.1 None.

8.0 Equalities considerations:

8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE WORKPLAN 2017/2018	
21 June	Provisional Revenue Outturn 2016/2017 Treasury Management Outturn Report 2016/2017 CSP - Annual Performance of the Blackpool Community Safety Partnership. Bathing Water / Flood Risk Management Council Plan Overview Annual Report
13 September	Financial Reporting Priority One – Key Priority report: Visitor and Cultural Economy (to include Tourism Performance Update) Car Parking 2016/2017 Performance
25 October	Financial Reporting Waste Collection 3GS Evaluation
13 December	Financial Reporting Priority One – Key Priority report: Enterprise, Skills, and Economic Inclusion Engagement of Consultants Annual Report Tourism Performance Update Combined Authority Update
9 February 2018	Budget Consultation Meeting
21 February	Financial Reporting Priority Performance report - Corporate Health Performance Transience Update and Selective Licensing Evaluation
25 April	Financial Reporting Priority One – Key Priority report: Infrastructure and Town Centre Regeneration Bathing Water Quality Annual Report Flood Risk Management and Drainage Annual Report
6 June	Provisional Revenue Outturn 2017/2018 Treasury Management Outturn Report 2017/2018 Tourism Performance Update CSP - Annual Performance of the Blackpool Community Safety Partnership. Annual Council Plan Performance report on whole of Priority One, complete with 'Blackpool Outcomes'

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MONITORING THE IMPLEMENTATION OF SCRUTINY RECOMMENDATIONS

DATE OF REC	RECOMMENDATION	TARGET DATE	RESPONSIBLE OFFICER	UPDATE	RAG RATING
21.01.16	A full health and safety risk assessment be undertaken considering Licensed Horse Drawn Hackney Carriage operations on the Promenade, which would specifically include the considerations of operations on a Friday evening.	No current target date	Latif Patel	Still awaiting an update on the recommendation. Meetings are to be held to discuss proposals/options with all stake holders (Landaus, Licencing, Police etc.).	Amber
21.07.16	To request that the evaluation of the 3GS Environmental Enforcement Solutions pilot be presented to the Committee once it had been completed.	25 October 2017	John Blackledge	Included on the agenda	Green
21.07.16	To request that in the event of the Combined Authority developing a Lancashire Local Transport Plan, the Committee had the opportunity to consider the impact of the Plan in Blackpool, before its final approval.	No current target date	Alan Cavill	To be incorporated into the Committee's workplan in due course.	Amber
21.07.16	To request that the evaluation report with a section on how the transience programme was being marketed be considered at a future meeting of the Committee once it had been completed.	December 2017 / February 2018	Andy Foot	To be incorporated into the Committee's workplan in due course, once the evaluation is completed.	Amber

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